
NATIONAL PROGRAM

The National Program provides an opportunity for members outside New York and Washington to discuss pressing international issues and contribute to the Council's work. This year the Council held more than seventy National Program sessions across the country. These roundtables, seminars, and public events featured discussions of Council fellows' books and debates on the National Security Strategy Council Policy Initiative.

This year the National Program Roundtable Series focused on America's role in the world—a crucial conversation at this point in history—through sessions featuring the expertise of members and other community leaders in key cities such as Atlanta, Boston, Chicago, Dallas, Los Angeles, Miami, San Francisco, and Seattle. Chaired by Ambassador **John H. Kelly**, the Atlanta Roundtable featured CARE USA President and CEO **Peter D. Bell** on postwar reconstruction and humanitarian response, Emory University's **Carrie R. Wickham** on the prospects for reform in the Arab and Islamic world, and former U.S. Ambassador to South Korea **James T. Laney** on

how to deal with North Korea. Northwestern University President **Henry S. Bienen** chaired the Chicago Roundtable, which featured University of Chicago's **Daniel W. Drezner** on how the United States translates power into influence and action, Chicago-Kent College of Law's **Henry H. Perritt Jr.** on political trusteeships in Kosovo and Iraq, and Northwestern University School of Law's **Douglass W. Cassel Jr.** on Iraq and the Geneva Conventions.

Lee Cullum, the *Dallas Morning News* columnist, chaired the Dallas Roundtable for a discussion on the scope and purpose of America's power, featuring Southern Methodist University's **Calvin C. Jillson**. The same topic enlivened the Miami Roundtable with Teledesic Chairman and CEO **William A. Owens** leading the discussion.

Chaired by **Michael Nacht**, the dean of the University of



Michael H. Moskow, host Lieutenant General John R. Baker, USAF, Donna M. Alvarado, and Lewis Manilow on a KC-135 tanker during a National Program trip to Scott Air Force Base, Illinois.

The National Conference brings together members from across the country and around the world to discuss foreign policy with leading thinkers and practitioners.

National Conference

The National Conference is the premier event of the National Program, bringing together members from across the country and around the world to the Council's New York headquarters to discuss current foreign policy questions with fellow members and other leading thinkers and practitioners.

At this year's conference, more than 300 members reflected on America's role in the world and discussed how the United States should be using its power and influence, with featured guests including

- Congressional leaders, such as Senator **Chuck Hagel** (R-NE);
- Former high-level government officials, such as former Treasury Secretary **Robert E. Rubin** and former President of the New York Federal Reserve Bank **William J. McDonough**;
- International journalists, such as **Lionel Barber** of the *Financial Times*, **José Carreño Figueras** of *El Universal*, and **Abderrahim Foukara** of Al Jazeera;
- Congressional and political experts, such as **Andrew Kohut**, **James M. Lindsay**, and **Norman J. Ornstein**; and
- The chairs of a number of National Program roundtables—**John H. Kelly** from Atlanta, **Daniel W. Drezner** from Chicago, **Lee Cullum** from Dallas, and **Michael Nacht** from San Francisco—who shared the view from their cities.

A mock National Security Council meeting on Pakistan—featuring **Arnold Kanter** in the role of national security adviser,

Chairs of National Program roundtables Daniel W. Drezner (Chicago), Michael Nacht (San Francisco), Lee Cullum (Dallas), moderator James F. Hoge Jr., and John H. Kelly (Atlanta).



Council Vice Chairman Robert E. Rubin with national members after his discussion on the U.S. and global economy.

Phyllis E. Oakley as secretary of state, Dov S. Zakheim as secretary of defense, Ellen Laipson as director of central intelligence, and General John J. Sheehan, USMC (Ret.), as chairman of the Joint Chiefs of Staff—provided an inside look at how an administration might deal with an international crisis and formulate policy recommendations for the president.



National Program Conference Calls

National Program conference calls, chaired by Council Executive Vice President **Michael P. Peters**, are the Council's most successful use of technology to connect with members beyond New York and Washington. This biweekly interactive series, launched in 2001, features Council fellows and other thinkers and doers addressing a foreign policy issue of immediate concern.

This year, national members talked with Major General **David H. Petraeus**, commander of the 101st Airborne Division, who gave an on-the-ground report from Mosul, Iraq; former U.S. Permanent Representative to the United Nations **Thomas R. Pickering** on the next steps in Iraq; the

United States Military Academy's Colonel **Patrick Finnegan** on the Uniform Code of Military Justice and the Geneva Conventions; former Ambassador to India **Frank G. Wisner** on the stunning results of this year's Indian elections; Council Senior Fellow **Mahnaz Ispahani** on U.S. policy toward South Asia; American University's **Robert B. Pastor** on the crisis in Haiti; and Council Senior Fellow **Gene B. Sperling** on the importance of girls' education for economic growth and political stability.

The conference calls have created a virtual community among national members, keeping them abreast of the latest issues and ideas in international affairs.

California at Berkeley's Goldman School of Public Policy, the San Francisco Roundtable featured *New York Times* Pentagon correspondent **Eric Schmitt** on Iraq and the Bush administration, Senator **Dianne Feinstein** (D-CA) on the role of foreign policy in the 2004 presidential elections, and **Scott D. Sagan**, co-director of Stanford University's Center for International Security and Cooperation, on coping with the proliferation of weapons of mass destruction around the world.

The Seattle Roundtable explored how the world has changed since the war in Iraq with General **Barry R. McCaffrey**, USA (Ret.), and discussed "soft power" with **Joseph S. Nye Jr.**, the dean of Harvard University's John F. Kennedy School of Government.

Council President **Richard N. Haass** met with members in a number of cities—including Atlanta, Boston, Chicago, Dallas, London, Los Angeles, Miami, Phoenix, and San Francisco—to discuss

U.S. foreign policy and share his vision for the Council.

Intimate foreign policy dinner seminars, featuring Council senior fellows discussing their research and writing, continued to form the cornerstone of the National Program. These meetings—based on a short paper, outline, or draft chapter written by the fellow and distributed to all participants prior to the session—provide Council fellows with valuable feedback for their research and writing. As part of this seminar series, Adjunct Senior Fellow **David G. Victor** met with San Francisco members to review a draft of his Council Policy Initiative, *Climate Change: Debating America's Policy Options*; Dallas members met with Senior Fellow **Isobel Coleman** to review her paper on the importance of girls' education; Atlanta members reviewed draft chapters from Senior Fellow **Stephen E. Flynn's** new book on homeland security, *America the Vulnerable*; and Senior Fellow **Walter Russell**



The 2004 National Conference mock National Security Council meeting on Pakistan with Ellen Laipson, Phyllis E. Oakley, Arnold Kanter, Dov S. Zakheim, and John J. Sheehan.

Technology is a key element of the National Program, regularly linking members through teleconferencing, webcasting, and videoconferencing.



Helene D. Gayle, Council Senior Fellow Princeton N. Lyman, Pearl T. Robinson, and Cedric Suzman at the Africa discussion group during the 2004 National Conference.

Mead led a Los Angeles study group to review chapters of his newest book, *Power, Terror, Peace, and War*.

The National Program also joined with local foreign policy organizations—such as the Chicago Council on Foreign Relations, the Dallas Committee on Foreign Relations, the Pacific Council on International Policy, the World Affairs Council of Northern California, and the Town Hall Seattle—to highlight newly published books by Council fellows, including **James M. Lindsay's** *America Unbound: The Bush Revolution in Foreign Policy*; **Jagdish N. Bhagwati's** *In Defense of Globalization*; **Edward J. Lincoln's** *East Asian Economic Regionalism*; **Walter Russell Mead's** *Power, Terror, Peace, and War*; and **Elizabeth C. Economy's** *The River Runs Black*.

As part of the Council's new Book Club initiative designed to stimulate debate and build a greater sense of community among its membership, the National Program organized sessions in eleven cities on **Michael Walzer's** book, *Just and Unjust Wars*, with members respectively leading and hosting the discussions—Atlanta: William J. Long; Boston: Joseph S. Nye Jr.; Chicago: Hanna Holborn Gray and Geoffrey B. Shields; Dallas: James Frank Hollifield and Patricia M. Patterson; London: Bartram S. Brown and Suzanne R. Ferlic; Los Angeles: Albert Carnesale and Robert John Abernethy; Miami: Mark B. Rosenberg and Adrienne Arsht; San Diego: Miles Kahler and Richard N. Sinkin; San Francisco: Jane

M. Wales and David R. Tunnell; Seattle: Ted Van Dyk and Patricia Q. Stonesifer; and Silicon Valley: Elizabeth Sherwood-Randall and Coit D. Blacker.

Technology is a key element of the National Program, regularly linking members from coast to coast and around the world through teleconferencing, webcasting, and videoconferencing. A new series of teleconferenced New York and Washington general meetings gave national members the opportunity to interact with international and domestic policymakers such as Afghanistan's President **Hamid Karzai**, and former U.S. Trade Representatives **Charlene Barshefsky**, **Carla A. Hills**, and **Mickey Kantor**; scholars such as **John Lewis Gaddis**; and 2004 presidential contenders, including Democrats **John F. Kerry**, **Wesley K. Clark**, and **Richard A. Gephardt**, and independent candidate **Ralph Nader**.

None of this would be possible without the generous support of Council members Mimi and Peter Haas.

PACIFIC COUNCIL ON INTERNATIONAL POLICY

The Council's western partner, the Pacific Council on International Policy (PCIP), continues to offer meetings on the West Coast. Council members are offered membership in PCIP and invited to participate in its events.