
C O R P O R A T E P R O G R A M

The business community is a key component of the Council. Individual members in the private sector represent over half of the New York-area membership and one-third of the total membership. In addition, more than 200 leading international companies participate as members of the Corporate Program, which engages senior executives in the activities and work of the Council.

The political, economic, and security issues on which the Council focuses have become increasingly important to companies active in foreign markets or concerned with managing global risk. As a result, a record forty-four companies joined the Council this past year, up 26 percent from the previous year. Another measure of the Council's perceived value is the enthusiastic response to the introduction of corporate membership tiers, which

offer increased benefits to companies at the new Premium and President's Circle levels. This past year almost a hundred members—including half of this year's new members—are in one of the higher tiers.

Executives of member companies took part in more than one hundred programs—including meetings, small dinners, and interactive conference calls—on topics of particular relevance to the business and financial communities. This year's schedule included a conversation between **David Tweedie**, the chairman of the International Accounting Standards Board, and **Robert Herz**, the chairman of the Financial Accounting Standards Board; a conversation between **Frits Bolkestein**, the European Union's commissioner for internal market and taxation, and Representative **Michael G. Oxley**



Bruce Wasserstein and David W. Hele- niak with European Commissioner for Competition Policy Mario Monti.

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(R-OH), the chairman of the House Committee on Financial Services; a special dinner with former U.S. Trade Representatives **Charlene Barshefsky**, **Carla A. Hills**, and **Mickey Kantor**; and sessions with Brazilian President **Luiz Inácio Lula da Silva**; **William J. McDonough**, the chairman and CEO of the Public Company Accounting Oversight Board; World Bank President **James D. Wolfensohn**; National Economic Council Director **Stephen Friedman**; President of the New York Federal Reserve Bank **Timothy F. Geithner**; Saudi Arabia's Foreign Minister **Saud Al-Faisal bin Abdul Aziz al-Saud**; and European Union Commissioner for Competition Policy **Mario Monti**.

Corporate members were also invited to small

private dinners with **Roberto Lavagna**, Argentina's minister of economy, and Malaysian Foreign Minister **Syed Hamid Albar**. In Washington, corporate members also took part in a special series of small embassy luncheons, whose hosts this year included the ambassadors of Germany, Argentina, and Japan. Members at the Premium and President's Circle levels also participated in breakfast briefings with Council President **Richard N. Haass**.

In the coming year the Corporate Program will be working closely with the Washington Program to develop new opportunities to focus on issues of special concern to the Council's growing corporate community there.

Benefits of Corporate Membership at the President's Circle Level

- The opportunity to designate two young executives as "Corporate Leaders" to participate in activities organized by the Council's Term Member Program.
- An annual presentation on a topic related to the company's business by a member of the Council's research staff.
- A special invitation for a company executive to participate in at least one Council-sponsored high-level trip led by a member of the Council's leadership.
- Invitations to two or three small private dinners each year with world leaders.
- A special invitation to the annual dinner for the Council's Board of Directors and International Advisory Board.
- Designation of a Council staff member to serve as the principal liaison to help the member company derive maximum value from its membership.*
- An invitation to an exclusive annual briefing by the Council's president.*
- Invitations for company executives to attend more than sixty events each year in New York and Washington.*
- Participation in more than twenty-five interactive conference calls with Council research fellows and other experts.*
- Opportunities for a select group of executives to participate in small, in-depth study groups and roundtables.*
- Identification of research fellows in the think tank as speakers for your company's board, policy committee, client, or internal meetings.*
- Multiple subscriptions to *Foreign Affairs*.*
- Access to the Council's exclusive corporate website.*
- Access to the Council's state-of-the-art reference services and library (*by appointment*).*
- Special member rates for rental of the renowned Harold Pratt House meeting facilities.*
- Prominent acknowledgment in Council literature.*

The President's Circle is the highest of three corporate membership levels. Premium membership includes those benefits marked with an asterisk. Basic membership, with more limited benefits, is reserved for smaller companies. For more information, contact Jacqui Schein, Director, Corporate Affairs, at (212) 434-9451.

CORPORATE PROGRAM

PRESIDENT'S CIRCLE

American International Group, Inc.
 BP p.l.c.
 Citigroup
 Cognizant Technology Solutions Corporation
 Drake Management LLC
 Exxon Mobil Corporation
 GlaxoSmithKline
 Guardsmark LLC
 Investcorp International, Inc.
 Kingdon Capital
 The McGraw-Hill Companies
 McKinsey & Company, Inc.
 Merrill Lynch & Co., Inc.
 Nike, Inc.
 VNU, Inc.

PREMIUM

ACE Limited
 AEA Investors Inc.
 ALCOA Inc.
 Allen & Overy LLP
 American Express Company
 ARAMARK Corporation
 Aramco Services Company
 Archer Daniels Midland Company
 AT&T Corp.
 Atticus Capital, LLC
 Baker, Nye Advisers, Inc.
 Banco Mercantil
 Banco Santander Central Hispano, S.A.

The Bank of New York
 Barclays Capital
 Booz, Allen & Hamilton Inc.
 Bristol-Myers Squibb Company
 CALYON Corporate and Investment Bank
 Caxton Corporation
 CDC IXIS North America, Inc.
 ChevronTexaco Corporation
 The Coca-Cola Company
 Continental Properties
 Corning Incorporated
 Credit Suisse First Boston LLC
 DaimlerChrysler Corporation
 Deutsche Bank AG
 Eni S.p.A.
 Federal Express Corporation
 Freddie Mac
 General Electric Company
 Goldman Sachs & Co.
 Halliburton-KBR
 Interpipe Inc.
 J.P. Morgan Chase & Co.
 Kohlberg Kravis Roberts & Co.
 Kometal GMBH Austria
 Kuwait Petroleum Corporation
 Lazard LLC
 Lockheed Martin Corporation
 Loral Space & Communications Ltd.
 Mannheim LLC
 Masthead Management Partners
 MeadWestvaco Corporation
 Merck & Co., Inc.

Metropolitan Life Insurance Company
 Moody's Investors Service
 Moore Capital Management LLC
 Morgan Stanley
 New York Life International, Inc.
 Northrop Grumman Corporation
 Occidental Petroleum Corporation
 Paul, Weiss, Rifkind, Wharton & Garrison LLP
 Pfizer Inc.
 PricewaterhouseCoopers LLP
 Prudential Financial, Inc.
 Sandalwood Securities, Inc.
 Shell Oil Company
 Sony Corporation of America
 Standard & Poor's
 Standard Chartered Bank
 Swiss Re America Holding Corporation
 Time Warner Inc.
 Toyota Motor North America, Inc.
 UBS Investment Bank
 U.S. Chamber of Commerce
 USEC Inc.
 Verizon Communications Inc.
 Veronis Suhler Stevenson
 Vornado Realty Trust
 Wellington Management Company, LLP
 Wyoming Investment Corporation

Xerox Corporation
 Young & Rubicam Inc.

BASIC

A
 AARP
 ABC, Inc.
 Access Industries, Inc.
 Alleghany Corporation
 Amerada Hess Corporation
 American Re Corporation
 American Red Cross
 Apax Partners, Inc.
 Apple Core Hotels Inc.
 Arab Banking Corporation
 Archipelago Holdings, LLC
 Areva US
 Armor Holdings, Inc.
 Arnhold and S. Bleichroeder Holdings, LLC
 Arnold & Porter LLP
 Arrow Electronics, Inc.
 Artemis Advisors
 Avaya Inc.

B

Baker & Hostetler LLP
 Baker Capital Corp.
 The Baldwin-Gottschalk Group
 Banca di Roma
 Banca d'Italia
 Banca Intesa S.p.A.
 Bank of America
 Bank One Corporation
 Barst & Mukamal LLP
 BASF Corporation
 BDO Seidman LLP
 The Blackstone Group L.P.
 Bloomberg L.P.
 BNP Paribas
 The Boeing Company
 Bombardier, Inc.
 Boston Properties, Inc.
 Bramwell Capital Management, Inc.
 Brown Brothers Harriman & Co.

C

The Chubb Corporation
 CIBC World Markets Corp.
 Cisneros Group of Companies
 CIT Group Inc.
 Claremont Capital Corporation
 Cleary, Gottlieb, Steen & Hamilton
 Clinton Group, Inc.
 The CNA Corporation
 ConocoPhillips Company
 The Consulate General of Japan
 Covington & Burling
 Craig Drill Capital Corporation



William J. McDonough, Ann M. Fudge, and Council Chairman Peter G. Peterson.

D

De Beers
Debevoise & Plimpton LLP
Deere & Company
Deloitte.
Dendrite International, Inc.
The William H. Donner
Foundation, Inc.
Dresdner Bank AG

E

Ehrenkranz & Ehrenkranz LLP
Eisner LLP
Equinox Management
Partners, L.P.
Ernst & Young, LLP
Estee Lauder Companies Inc.

F

FannieMae
Ford Motor Company
Forest Investment
Management LP
French-American Chamber of
Commerce

G

Galt Industries Inc.
General Maritime Corporation
Genesis 10
Gibson, Dunn & Crutcher LLP
Gotham Holdings, LP
Granite Associates LP
Grey Global Group Inc.

H

Hitachi, Ltd.
H.J. Heinz Company
Houlihan Lokey Howard
& Zukin

I

IBM Corporation
Idemitsu Apollo Corporation
Intellisphere, Inc.
Interaudi Bank
Intracom S.A.
Invus Group Ltd.

J

Japan Bank for International
Cooperation
JETRO New York
Johnson & Johnson
Jones Day
Joukowsky Family Foundation



Jesse H. Ausubel and John Browne of BP at a Council meeting on climate change and the energy sector.

K

KPMG LLP

L

Lehman Brothers
Lucent Technologies Inc.

M

The Map Network
Mark Partners
Marsh & McLennan
Companies, Inc.
Marubeni America
Corporation
Marvin & Palmer Associates, Inc.
Mayer, Brown, Rowe & Maw
LLP
MBIA Insurance Corporation
Medley Global Advisors
Milbank, Tweed, Hadley &
McCloy LLP
Mine Safety Appliances
Company
Mitsubishi International
Corporation
Morgan, Lewis & Bockius LLP

N

Nomura Research Institute
America

O

The Olayan Group
OppenheimerFunds, Inc.
Oxford Analytica Inc.

P

PanAmSat Corporation
PepsiCo, Inc.
Peter Kimmelman Asset
Management LLC
Phillips-Van Heusen
Corporation
Pillsbury Winthrop LLP
POSCO America Corporation

R

Raytheon Company
Rolls-Royce North America,
Inc.
Rothschild North America, Inc.
The Royal Bank of Scotland
RWS Energy Services, Inc.

S

Saber Partners
Samsung Electronics Co., Ltd.
Schlumberger Limited
SG Cowen Securities
Corporation
Shearman & Sterling LLP
Sidley Austin Brown & Wood
LLP
Simpson Thacher & Bartlett LLP
Soros Fund Management
Southern California Edison
Company
Starwood Hotels & Resorts
Worldwide Inc.
Sullivan & Cromwell LLP
Symbol Technologies, Inc.

T

Thales, Inc.
Tiedemann Investment Group
Tishman Speyer Properties, Inc.
Torys LLP
Tudor Investment Corporation
Turkish Industrialists' and
Businessmen's Association

U

United Technologies

V

Vinson & Elkins L.L.P.
Volkswagen of America, Inc.

W

Warburg Pincus LLC
Washingtonpost.Newsweek
Interactive
Watson Wyatt & Company
Weber Shandwick Worldwide
Weil, Gotshal & Manges LLP
Westhill Partners
Wilpon Investors LLC
W. P. Stewart & Co., Inc.

Z

Zephyr Management, LP
Ziff Brothers Investments LLC