
TERM MEMBER PROGRAM

The Stephen M. Kellen Term Member Program encourages promising young leaders to engage in a sustained conversation on international affairs and U.S. foreign policy. The program allows younger members to interact with seasoned foreign policy veterans as well as participate in a wide variety of events designed especially for them. Each year a new class of term members, between the ages of 30 and 36, is elected to a five-year membership. Committees of term members in New York City, Washington, and Boston advise the Council leadership and help create programs of particular interest to younger members.



Council President Richard N. Haass closes the annual Term Member Conference with a town hall meeting.

With more than sixty-five special events this past program year, term members enjoyed a full range of activities in New York, Washington, and Boston. Term members heard high-profile speakers, attended the annual Term Member Conference, and participated in numerous seminars and trips. They also benefited from a series of multi-session roundtables on pressing foreign policy issues that facilitated in-depth discussions among the participants.

As part of a review of the Term Member Program, term members were asked to assess their program in an online survey. They described the program in extraordinarily positive terms, with 99 percent of survey respondents viewing the Term Member Program favorably. The survey was one of several studies the Term Member Subcommittee of the Chairman's Advisory Council (CAC)

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conducted to assess the effectiveness and efficiency of the program and to recommend ways to strengthen it.

In addition to the survey and a town hall meeting with Council President **Richard N. Haass** at the annual Term Member Conference, the CAC subcommittee conducted several focus group sessions with term members of varying tenures in New York, Washington, and Boston. The results of the subcommittee's research reinforce that it is an excellent program that does not need major changes, but could benefit from targeted enhancements.

The Council will continue to rely on term members to help shape their program by organizing events, including a week-long trip to India in early 2005. In an effort to implement the recommendations of the CAC subcommittee, the program will strive to better integrate first-year term members into the program and all term members into the Council's overall activities. Serious efforts will also be made to increase the interaction between life and term members, one of the main recommendations coming out of the CAC review.

IN MEMORIAM

Stephen M. Kellen

The Council lost one of its most dedicated friends and supporters this year. Stephen M. Kellen died in February at the age of 89. A Council member for twenty-two years, he embodied the spirit of the Council, with his keen interest in foreign affairs, his enthusiasm for informed debate on key issues, and his unending desire to learn something new. In addition, through his generous gifts to underwrite the Term Member Program, he has made it possible for the Council to pass on his interests and enthusiasm to the next generation of foreign policy leaders. He will be greatly missed.

Special Events and Trips

Term members enjoyed eight off-site tours and high-level trips this year. Events included the exhibitions *Art of the First Cities: The Third Millennium B.C. from the Mediterranean to the Indus* and *Byzantium: Faith and Power (1261-1557)* at the Metropolitan Museum of Art and a tailhook landing and a catapult take-off aboard the USS *Theodore Roosevelt* aircraft carrier. In addition to viewing the film *Surviving Hunger* at Discovery Communications, Inc., term members toured the United Nations after a full day of briefings by high-level UN officials and a meeting at the U.S. Mission to the United Nations. Term members also visited the U.S. Capitol, where their discussions focused on Congress and national security. On their annual trip to the U.S. Military Academy at West Point, term members dined with 4,000 cadets, received candid accounts of current military operations, and toured the campus. The program year concluded with a trip to the Pentagon, where term members engaged high-ranking officials in discussions on military transformation, the war on terrorism, and military personnel.



TERM MEMBER ANNUAL GIVING

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