

HISTORICAL ROSTER of DIRECTORS and OFFICERS

DIRECTORS

Isaiah Bowman	1921-50	Alfred C. Neal	1967-76	Robert F. Erburu	1987-98
Archibald Cary Coolidge	1921-28	Bill Moyers	1967-74	Karen Elliott House	1987-98, 2003-
Paul D. Cravath	1921-40	Cyrus R. Vance	1968-76, 1981-87	Glenn E. Watts	1987-90
John W. Davis	1921-55	Hedley Donovan	1969-79	Thomas S. Foley	1988-94
Norman H. Davis	1921-44	Najeeb E. Halaby	1970-72	James D. Robinson III	1988-91
Stephen P. Duggan	1921-50	Bayless Manning	1971-77	Strobe Talbott	1988-93
John H. Finley	1921-29	W. Michael Blumenthal	1972-77, 1979-84	John L. Clendenin	1989-94
Edwin F. Gay	1921-45	Zbigniew Brzezinski	1972-77	William S. Cohen	1989-97
David F. Houston	1921-27	Elizabeth Drew	1972-77	Joshua Lederberg	1989-98
Otto H. Kahn	1921-34	George S. Franklin	1972-83	John S. Reed	1989-92
Frank L. Polk	1921-43	Marshall D. Shulman	1972-77	Alice M. Rivlin	1989-92
Whitney H. Shepardson	1921-66	Martha Redfield Wallace	1972-82	William J. Crowe Jr.	1990-93
William R. Shepherd	1921-27	Paul C. Warnke	1972-77	Thomas R. Donahue	1990-2001
Paul M. Warburg	1921-32	Peter G. Peterson	1972-77, 1973-83, 1984-	Richard C. Holbrooke	1991-93, 1996-99, 2001-
George W. Wickersham	1921-36	Robert O. Anderson	1974-80	Robert D. Hormats	1991-2004
Allen W. Dulles	1927-69	Edward K. Hamilton	1974-83	John E. Bryson	1992-2002
Russell C. Leffingwell	1927-60	Harry C. McPherson Jr.	1974-77	Maurice R. Greenberg	1992-2002, 2004-
George O. May	1927-53	Elliot L. Richardson	1974-75	Karen N. Horn	1992-95
Wesley C. Mitchell	1927-34	Franklin Hall Williams	1975-83	James R. Houghton	1992-96
Owen D. Young	1927-40	Nicholas deB. Katzenbach	1975-86	Charlayne Hunter-Gault	1992-98
Hamilton Fish Armstrong	1928-72	Paul A. Volcker	1975-79, 1988-99	Kenneth W. Dam	1992-2001
Charles P. Howland	1929-31	Theodore M. Hesburgh	1976-85	Donna E. Shalala	1992-93
Walter Lippmann	1932-37	Lane Kirkland	1976-86	Alton Frye	1993
Clarence M. Woolley	1932-35	George H.W. Bush	1977-79	Richard N. Cooper	1993-94
Frank Altschul	1934-72	Lloyd N. Cutler	1977-79	Rita E. Hauser	1993-97
Philip C. Jessup	1934-42	Philip L. Geyelin	1977-87	E. Gerald Corrigan	1993-95
Harold W. Dodds	1935-43	Henry A. Kissinger	1977-81	Leslie H. Gelb	1993-2001, 2002-2003
Leon Fraser	1936-45	Winston Lord	1977-85	Paul A. Allaire	1993-2002
John H. Williams	1937-64	Stephen Stamas	1977-89	Robert E. Allen	1993-96
Lewis W. Douglas	1940-64	Marina v.N. Whitman	1977-87	Theodore C. Sorensen	1993-2004
Edward Warner	1940-49	C. Peter McColough	1978-87	Garrick Utley	1993-2003
Clarence E. Hunter	1942-53	Richard L. Gelb	1979-88	Carla A. Hills	1994-
Myron C. Taylor	1943-59	Graham T. Allison Jr.	1979-83	Helene L. Kaplan	1994-96
Henry M. Wriston	1943-67	William D. Ruckelshaus	1979-83	Frank G. Zarb	1994-96
Thomas K. Finletter	1944-67	James F. Hoge Jr.	1980-84	Robert B. Zoellick	1994-2001
William A.M. Burden	1945-74	George P. Shultz	1980-82	Les Aspin	1995
Walter H. Mallory	1945-68	William D. Rogers	1980-90	Mario L. Baeza	1995-2001
Philip D. Reed	1945-69	Walter B. Wriston	1981-87	Peggy Dulany	1995-2003
Winfield W. Riefler	1945-50	Lewis T. Preston	1981-88	Jessica P. Einhorn	1995-2005
David Rockefeller	1949-85	Warren Christopher	1982-91	William J. McDonough	1995-2004
W. Averell Harriman	1950-55	Alan Greenspan	1982-88	Frank Savage	1995-2002
Joseph E. Johnson	1950-74	Robert A. Scalapino	1982-89	George Soros	1995-2004
Grayson Kirk	1950-73	Harold Brown	1983-92	Hannah Holborn Gray	1995-98
Devereux C. Josephs	1951-58	Stanley Hoffmann	1983-92	George J. Mitchell	1995-2005
Elliott V. Bell	1953-66	Juanita M. Kreps	1983-89	Louis V. Gerstner Jr.	1995-2005
John J. McCloy	1953-72	Brent Scowcroft	1983-89	Lee Cullum	1996-
Arthur H. Dean	1955-72	Clifton R. Wharton Jr.	1983-92	Vincent A. Mai	1997-2003
Charles M. Spofford	1955-72	Donald F. McHenry	1984-93	Warren B. Rudman	1997-2005
Adlai E. Stevenson	1958-62	B. R. Inman	1985-93	Laura D'Andrea Tyson	1997-
William C. Foster	1959-72	Jeane J. Kirkpatrick	1985-94	Roone Arledge	1998-2002
Caryl P. Haskins	1961-75	Peter Tarnoff	1986-93	Diane Sawyer	1998-99
James A. Perkins	1963-79	Charles McC. Mathias Jr.	1986-92	Martin S. Feldstein	1998-
William P. Bundy	1964-74	Ruben F. Mettler	1986-92	Bette Bao Lord	1998-2003
Gabriel Hauge	1964-81	James E. Burke	1987-95	Michael H. Moskow	1998-
Carroll L. Wilson	1964-79	Richard B. Cheney	1987-89, 1993-95	John Deutch	1999-2004
Douglas Dillon	1965-78				
Henry R. Labouisse	1965-74				
Robert V. Roosa	1966-81				
Lucian W. Pye	1966-82				

HISTORICAL ROSTER OF DIRECTORS AND OFFICERS

Robert E. Rubin 2000–
 Andrew Young 2000–2005
 Kenneth M. Duberstein 2001–
 Henry S. Bienen 2001–
 Joan E. Spero 2001–
 Vin Weber 2001–
 Fouad Ajami 2002–
 Ronald L. Olson 2002–
 Thomas R. Pickering 2002–
 Jeffrey L. Bewkes 2002–
 Helene D. Gayle 2003–
 Richard N. Haass 2003–
 Richard E. Salomon 2003–
 Anne-Marie Slaughter 2003–
 Madeleine K. Albright 2004–
 Richard N. Foster 2004–
 Joseph S. Nye Jr. 2004–
 Fareed Zakaria 2004–
 Peter Ackerman 2005–
 Charlene Barshefsky 2005–
 Stephen W. Bosworth 2005–
 Tom Brokaw 2005–
 David M. Rubenstein 2005–

CHAIRMEN OF THE BOARD

Russell C. Leffingwell 1946–53
 John J. McCloy 1953–70
 David Rockefeller 1970–85
 Peter G. Peterson 1985–

HONORARY CHAIRMEN

John J. McCloy 1970–1989
 David Rockefeller 1985–

VICE CHAIRMEN OF THE BOARD

Grayson Kirk 1971–73
 Cyrus R. Vance 1973–76,
 1985–87
 Douglas Dillon 1976–78
 Carroll L. Wilson 1978–79
 Warren Christopher 1987–91
 Harold Brown 1991–92
 B. R. Inman 1992–93
 Jeane J. Kirkpatrick 1993–94
 Maurice R. Greenberg 1994–2002
 Carla A. Hills 2001–
 William J. McDonough 2002–2003
 Robert E. Rubin 2003–

HONORARY VICE CHAIRMAN

Maurice R. Greenberg 2002–

PRESIDENTS

John W. Davis 1921–33
 George W. Wickersham 1933–36
 Norman H. Davis 1936–44
 Russell C. Leffingwell 1944–46
 Allen W. Dulles 1946–50
 Henry M. Wriston 1951–64
 Grayson Kirk 1964–71
 Bayless Manning 1971–77
 Winston Lord 1977–85
 John Temple Swing* 1985–86
 Peter Tarnoff 1986–93
 Alton Frye 1993
 Leslie H. Gelb 1993–2003
 Richard N. Haass 2003–

PRESIDENT EMERITUS

Leslie H. Gelb 2003–

HONORARY PRESIDENTS

Elihu Root 1921–37
 Henry M. Wriston 1964–78

EXECUTIVE VICE PRESIDENTS

John Temple Swing 1986–93
 Michael P. Peters 2002–2005

SENIOR VICE PRESIDENTS

Alton Frye 1993–98
 Kenneth H. Keller 1993–95
 Larry L. Fabian 1994–95
 Michael P. Peters 1995–2002
 Paula Dobriansky 2001
 Charles G. Boyd 2001–2002
 David Kellogg 2002–
 Janice L. Murray 2002–

VICE PRESIDENTS

Paul D. Cravath 1921–33
 Norman H. Davis 1933–36
 Edwin F. Gay 1933–40
 Frank L. Polk 1940–43
 Russell C. Leffingwell 1943–44
 Allen W. Dulles 1944–46
 Isaiah Bowman 1945–49
 Henry M. Wriston 1950–51
 David Rockefeller 1950–70
 Frank Altschul 1951–71
 Devereux C. Josephs 1951–52
 David W. MacEachron 1972–74
 John Temple Swing 1972–86
 Alton Frye 1987–93
 William H. Gleysteen Jr. 1987–89
 John A. Millington 1987–96
 Margaret Osmer-McQuade 1987–93
 Nicholas X. Rizopoulos 1989–94
 Karen M. Sughrue 1993–98
 Abraham F. Lowenthal 1995–2005
 Janice L. Murray 1995–2002
 David J. Vidal 1995–97
 Ethan B. Kapstein 1995–96
 Frederick C. Broda 1996–97
 Kenneth R. Maxwell 1996
 Gary C. Hufbauer 1997–98
 David Kellogg 1997–2002
 Paula J. Dobriansky 1997–2001
 Anne R. Luzzatto 1998–
 Lawrence J. Korb 1998–2002
 Elise Carlson Lewis 1999–
 Robert C. Orr 2002–2003
 Irina A. Faskianos 2002–
 Lisa Shields 2003–
 James M. Lindsay 2003–
 Nancy E. Roman 2004–
 Suzanne E. Helm 2005–

EXECUTIVE DIRECTORS

Hamilton Fish Armstrong 1922–28
 Malcolm W. Davis 1925–27
 Walter H. Mallory 1927–59
 George S. Franklin 1953–71

SECRETARIES

Edwin F. Gay 1921–33
 Allen W. Dulles 1933–44
 Frank Altschul 1944–72
 John Temple Swing 1972–87
 Judith Gustafson 1987–2000
 Lilita V. Gusts 2000–

HONORARY SECRETARY

Frank Altschul 1972–1981

TREASURERS

Edwin F. Gay 1921–33
 Whitney H. Shepardson 1933–42
 Clarence E. Hunter 1942–51
 Devereux C. Josephs 1951–52
 Elliott V. Bell 1952–64
 Gabriel Hauge 1964–81
 Peter G. Peterson 1981–85
 C. Peter McColough 1985–87
 Lewis T. Preston 1987–88
 James E. Burke 1988–89
 David Woodbridge 1989–94
 Janice L. Murray 1994–

EDITORS OF FOREIGN AFFAIRS

Archibald Cary Coolidge 1922–28
 Hamilton Fish Armstrong 1928–72
 William P. Bundy 1972–84
 William G. Hyland 1984–92
 James F. Hoge Jr. 1992–

DIRECTORS OF STUDIES

Percy W. Bidwell 1937–53
 Philip E. Mosely 1955–63
 Richard H. Ullman 1973–76
 Abraham F. Lowenthal 1976–77
 John C. Campbell 1977–78
 Paul H. Kreisberg 1981–87
 William H. Gleysteen Jr. 1987–89
 Nicholas X. Rizopoulos 1989–94
 Kenneth H. Keller* 1994–95
 Ethan B. Kapstein 1995–96
 Kenneth R. Maxwell 1996
 Gary C. Hufbauer 1997–98
 Lawrence J. Korb 1998–2002
 Michael P. Peters 2002–2003
 James M. Lindsay 2003–

DIRECTORS OF MEETINGS

George S. Franklin 1949–50
 William Henderson 1952–54,
 1955–56
 Melvin Conant 1954–55,*
 1956–57,*
 1957–59
 George V.H. Moseley III 1959–62
 Harry Boardman 1962–69
 Zygmunt Nagorski Jr. 1969–78
 Marilyn Berger 1978–79
 Margaret Osmer-McQuade 1979–93
 Karen M. Sughrue 1993–98
 Anne R. Luzzatto 1998–2005
 Nancy D. Bodurtha 2005–

* *pro-tempore*