

Corporate Members

FOUNDERS

Bank of America / Merrill Lynch & Co., Inc.
Exxon Mobil Corporation
The Goldman Sachs Group, Inc.
Hess Corporation
McKinsey & Company, Inc.
The Nasdaq OMX Group

PRESIDENT'S CIRCLE

American Express Company
Barclays Capital
Bennett Jones LLP
BP p.l.c.
Bridgewater Associates, Inc.
CA
Chevron Corporation
Citi
Credit Suisse
Eni S.p.A.
Fortress Investment Group LLC
Guardsmark LLC
Investcorp International, Inc.
Kingdon Capital Management
Kohlberg Kravis Roberts & Co.
Korn/Ferry International
Landor Associates
Lazard
Lockheed Martin Corporation
Mars, Inc.
The McGraw-Hill Companies
Moody's Investors Service
Morgan Stanley
New Media Investments
Nike, Inc.
Reliance Industries Limited
Rio Tinto
Rockefeller Group International, Inc.
The Rohatyn Group
Soros Fund Management
Standard Chartered Bank
Strategic Real Estate Advisors
Toyota Motor North America, Inc.
UBS
Veritas Capital LLC
Weiss Multi-Strategy Advisors, LLC

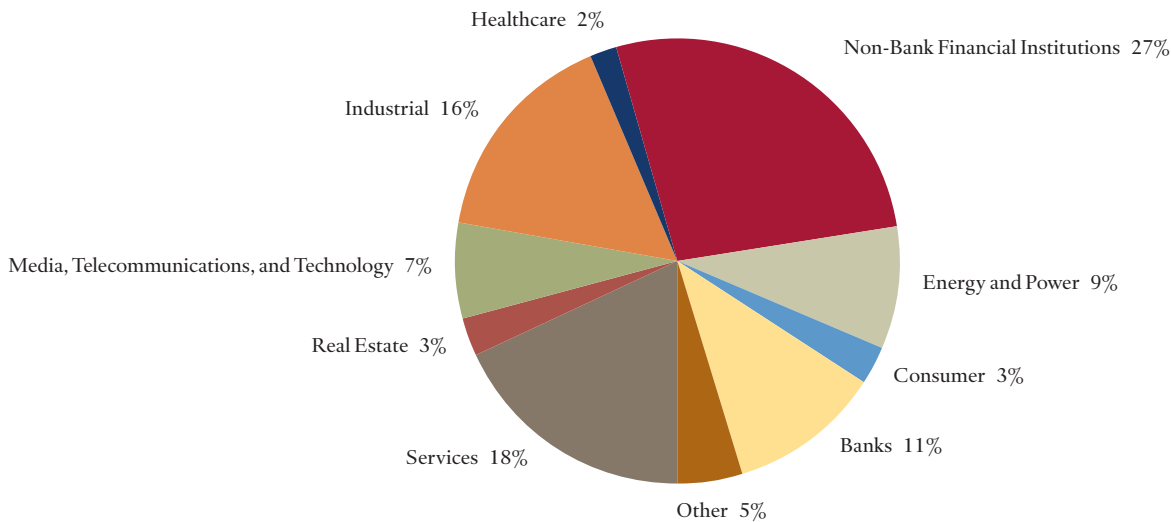
PREMIUM

Access Industries, Inc.
ACE Limited
AEA Investors Inc.
Alcoa Inc.
Allied World Assurance Company, Ltd.
Apollo Management, LP
ARAMARK Corporation
Aramco Services Company
Archer Daniels Midland Company
AREVA Inc.
Arnhold and S. Bleichroeder Holdings, Inc.
Arnold & Porter LLP
Baker Capital Corp.
Baker, Nye Advisers, Inc.
The Baldwin-Gottschalk Group
Banco Mercantil
The Bank of New York Mellon Corporation
BASF Corporation
BGR International
The Blackstone Group L.P.
Bloomberg
BNP Paribas
The Boeing Company
Booz Allen Hamilton Inc.
Booz & Co.
Bunge Limited
CALYON Corporate and Investment Bank
Canadian Imperial Bank of Commerce
Canon, Inc.
Caxton Associates
Chrysler LLC
Cisneros Group of Companies
Clarium Capital Management, LLC
The CNA Corporation
The Coca-Cola Company
ConocoPhillips Company
Continental Properties
Control Risks Group
Corsair Capital
Covington & Burling
Craig Drill Capital Corporation

Dalberg Global Development Advisors
De Beers
Deere & Company
Deloitte
Deutsche Bank AG
Duke Energy Corporation
DynCorp International
Enel North America
Energy Intelligence Group, Inc.
Equinox Partners, L.P.
Estee Lauder Companies Inc.
Federal Express Corporation
Ford Motor Company
Freeport-McMoRan Copper and Gold Inc.
Future Pipe Industries, Inc.
General Atlantic LLC
General Electric Company
Gibson Dunn & Crutcher, LLP
GlaxoSmithKline
Google, Inc.
Granite Associates LP
Greenberg Traurig LLP
Hitachi, Ltd.
Houlihan Lokey Howard & Zukin
IBM Corporation
Indus Capital Partners, LLC
InsCap Management, LLC
Invus Group, LLC
J. E. Robert Companies
Jacobs Asset Management, LLC
JPMorgan Chase & Co.
Kailix Investment Advisors
KBR
Kometal GMBH Austria
Kuwait Petroleum Corporation
MacAndrews & Forbes Holdings Inc.
Mannheim LLC
Marathon Oil Company
Mark Partners
Marsh & McLennan Companies, Inc.
Marubeni America Corporation
MBIA Insurance Corporation
MeadWestvaco Corporation
Medley Capital

CORPORATE PROGRAM MEMBERSHIP

SECTOR REPRESENTATION



Medley Global Advisors
 Merck & Co., Inc.
 Milbank, Tweed, Hadley & McCloy
 LLP
 Mitsubishi Heavy Industries America,
 Inc.
 Mitsubishi International Corporation
 Mitsui & Co., Inc.
 Moore Capital Management LLC
 Morgan, Lewis & Bockius LLP
 National Interest Security Company
 The News Corporation
 New York Life International, Inc.
 NYSE Euronext
 Occidental Petroleum Corporation
 The Olayan Group
 PepsiCo, Inc.
 Peter Kimmelman Asset Management
 LLC
 Pfizer Inc.
 Pillsbury Winthrop Shaw Pittman
 LLP
 PricewaterhouseCoopers
 Principal Financial Group
 Prudential Financial, Inc.
 Raytheon Company
 Resource Holdings, Ltd.
 Rho Capital Partners
 Rothschild North America, Inc.
 Sandalwood Securities, Inc.
 Shell Oil Company
 Silver Lake Partners
 Simpson Thacher & Bartlett LLP

Sony Corporation of America
 Standard & Poor's
 Starwood Capital Group
 Sullivan & Cromwell LLP
 The Tata Group
 Thomson Reuters
 Time Warner Inc.
 Tishman Speyer Properties, Inc.
 TOTAL S.A.
 United Technologies Corporation
 U.S. Chamber of Commerce
 Verizon Communications Inc.
 Visa Inc.
 Volkswagen of America, Inc.
 Vornado Realty Trust
 Warburg Pincus LLC
 Wyoming Investment Corporation
 Xerox Corporation
 Zephyr Management, L.P.
 Ziff Brothers Investments LLC

ASSOCIATES

AARP
 Airbus North America
 Baker & Hostetler LLP
 Banca d'Italia
 CIT Group Inc.
 Cleary Gottlieb Steen & Hamilton
 LLP
 Debevoise & Plimpton LLP
 French-American Chamber of
 Commerce
 Hemispheric Partners

Idemitsu Apollo Corporation
 Intellispace, Inc.
 Intesa Sanpaolo
 Japan Bank for International
 Cooperation
 JETRO New York
 Joukowsky Family Foundation
 Oxford Analytica Inc.
 Turkish Industrialists' and
 Businessmen's Association
 Weber Shandwick Worldwide

BENEFITS OF CORPORATE MEMBERSHIP

PREMIUM (\$30,000)

- Invitations to more than one hundred events each year in New York, Washington, DC, and across the nation, and to thirty interactive conference calls
- Participation in quarterly briefings for corporate members by CFR's president on a current policy priority
- One private briefing by a CFR fellow tailored to the company's needs
- Invitation to the annual Corporate Conference on timely geopolitical and geoeconomic challenges
- Multiple subscriptions to *Foreign Affairs*
- Unlimited access to the members-only section of CFR.org, containing *Foreign Affairs* archives, conference call replays, meeting information, policy articles relevant to business, and more
- Member rates for rental of the Harold Pratt House meeting facilities in New York City and the 1777 F Street building in Washington, DC
- Acknowledgment in CFR literature

PRESIDENT'S CIRCLE (\$60,000)

- All benefits of Premium membership
- Invitations for senior executives to attend two to three small, private events with world leaders
- Priority registration for CEO forums
- One additional private briefing by a CFR fellow tailored to the company's needs
- Opportunities for executives to participate in select in-depth study groups and roundtables led by CFR fellows
- Invitation for an executive to participate in at least one trip led by a member of CFR leadership (travel fees will apply)
- Invitation to the annual fall dinner for the CFR Board of Directors and International Advisory Board
- Professional development opportunity for two of your rising executives to participate as "Corporate Leaders" in the CFR Term Member Program
- Special advertising rates in *Foreign Affairs*

FOUNDERS (\$100,000)

- All benefits of President's Circle and Premium memberships
- One private briefing by CFR's president tailored to the company's needs
- One additional private briefing by a CFR fellow tailored to the company's needs
- Invitation to the CFR monthly roundtable series with fellows
- Invitation to the annual winter dinner with CFR leadership
- Complimentary use of the prestigious Harold Pratt House ballroom and library for a single corporate event (based on availability)