

COUNCIL ON FOREIGN RELATIONS

CORPORATE CONFERENCE 2006 **VULNERABILITIES IN THE GLOBAL SYSTEM**

THURSDAY, MARCH 9, 2006

10:00 a.m. – 12:00 p.m. REGISTRATION & RECEPTION

12:00 p.m. – 2:00 p.m. OPENING LUNCHEON AND DISCUSSION: *GLOBAL VULNERABILITIES:
A VIEW FROM THE EXECUTIVE SUITE*

Welcome: **Richard N. Haass**, President, Council on Foreign Relations

Michael H. Jordan, Chairman & CEO, Electronic Data Systems Corporation

William P. Lauder, President & CEO, Estée Lauder Companies Inc.

James W. Owens, Chairman & CEO, Caterpillar Inc.

Presider: **Kenneth M. Duberstein**, Chairman & CEO, The Duberstein Group Inc., and former Reagan White House Chief of Staff

2:00 – 2:15 p.m. BREAK

2:15 – 3:30 p.m. PLENARY SESSION: *CORPORATE GOVERNANCE AND SOCIAL
RESPONSIBILITY: NEW CHALLENGES IN A CHANGING GLOBAL
ENVIRONMENT*

Ira M. Millstein, Senior Partner, Weil, Gotshal & Manges, and Senior Associate Dean for Corporate Governance and Eugene F. Williams Jr. Visiting Professor in Competitive Enterprise and Strategy, Yale School of Management

Elliot J. Schrage, Vice President, Global Communications & Public Affairs, Google Inc., Adjunct Professor, Columbia University Business School and Law School, and Adjunct Senior Fellow for Business and Foreign Policy, Council on Foreign Relations

Presider: **James J. Shinn**, National Intelligence Officer for East Asia, National Intelligence Council

3:30 – 4:00 p.m. BREAK

4:00 – 5:15 p.m.

EXECUTIVE FORUMS

POTENTIAL SHOCKS TO THE GLOBAL ENERGY SUPPLY

Franco Bernabè, Vice Chairman, Rothschild Group, and former CEO, Eni S.p.A.

Amy Myers Jaffe, Wallace S. Wilson fellow in Energy Studies, the James A. Baker III Institute for Public Policy, Rice University

Presider: **Michelle N. Billig**, Director, Political Risk, PIRA Energy Group

THE ROLE OF THE PRIVATE SECTOR IN HOMELAND DEFENSE

Kenneth Damstrom, Senior Vice President, Global Head of Security Operations, Lehman Brothers

Daniel B. Prieto III, Research Director, Homeland Security Partnership Initiative, Belfer Center, Harvard University Kennedy School of Government

Nancy J. Wong, Director of the Infrastructure Programs Office, Infrastructure Partnerships Division, Preparedness Directorate, Department of Homeland Security

Presider: **Stephen E. Flynn**, Jeane J. Kirkpatrick Senior Fellow for National Security Studies, Council on Foreign Relations

PUBLIC HEALTH: THE THREAT OF PANDEMIC DISEASE

Nils Daulaire, President & CEO, Global Health Council

Russell Greig, President of Pharmaceuticals International, GlaxoSmithKline

Presider: **Helene D. Gayle**, Director, HIV, TB, and Reproductive Health, Bill & Melinda Gates Foundation

5:15 – 6:00 p.m.

COCKTAIL RECEPTION

6:00 – 7:00 p.m.

KEYNOTE ADDRESS

Rob Portman, U.S. Trade Representative

Presider: **Robert D. Hormats**, Vice Chairman, Goldman Sachs International, Goldman, Sachs & Co.

7:00 – 8:30 p.m.

DINNER

FRIDAY, MARCH 10, 2006

- 7:15 – 7:45 a.m. REGISTRATION & RECEPTION
- 7:45 – 9:15 a.m. BREAKFAST AND DISCUSSION: *ASSESSING GEOPOLITICAL RISK IN THE GLOBAL ECONOMY*
- Madeleine K. Albright**, Principal, Albright Group LLC, and former U.S. Secretary of State
- Richard N. Haass**, President, Council on Foreign Relations
- Presider: Alan Murray*, Assistant Managing Editor and Columnist, *Wall Street Journal*
- 9:15 – 9:45 a.m. BREAK
- 9:45 – 11:00 a.m. PLENARY SESSION: *GLOBAL VULNERABILITIES—THE VIEW FROM THE HILL*
- Stephen E. Biegun**, Corporate Officer and Vice President of International Governmental Affairs, Ford Motor Company
- James M. Lindsay**, Vice President, Director of Studies, and Maurice R. Greenberg Chair, Council on Foreign Relations
- Presider: Douglas Holtz-Eakin*, Director, Maurice R. Greenberg Center for Geoeconomic Studies, Paul A. Volcker Chair in International Economics, Council on Foreign Relations, and former Director, Congressional Budget Office
- 11:00 – 11:30 a.m. BREAK
- 11:30 a.m. – 12:45 p.m. EXECUTIVE FORUMS
- GLOBAL VULNERABILITIES: THE VIEW FROM INDIA*
- Ronen Sen**, Ambassador of the Republic of India to the United States
- Presider: Charles R. Kaye*, Copresident, Warburg Pincus
- GLOBAL VULNERABILITIES: THE VIEW FROM CHINA*
- Su Ge**, Minister Counselor for the Office of Congressional and Bilateral Affairs of the Embassy of People’s Republic of China in the United States
- Presider: Evans J. R. Revere*, Cyrus Vance Fellow in Diplomatic Studies, Council on Foreign Relations

GLOBAL VULNERABILITIES: THE VIEW FROM EUROPE

Fernando M. Valenzuela, Ambassador of the European Commission Delegation to the United Nations

Presider: **David Braunschvig**, Senior Managing Director, Bear, Stearns & Co. Inc., and Bernard L. Schwartz Senior Fellow for Business and Foreign Policy, Council on Foreign Relations

1:00 – 2:45 p.m.

CLOSING LUNCHEON PANEL: *WORLD ECONOMIC UPDATE: CONFERENCE EDITION*

Peter Hooper, Managing Director & Chief U.S. Economist, Deutsche Bank Securities

John P. Lipsky, Vice Chairman, JPMorgan Investment Bank

Stephen S. Roach, Chief Economist & Managing Director, Morgan Stanley

Presider: **Daniel K. Tarullo**, Professor of Law, Georgetown University Law Center

Closing Remarks: **Richard N. Haass**, President, Council on Foreign Relations