CORPORATE PROGRAM

The interaction of international political and economic forces is an increasingly important dimension of foreign policy and a primary focus of much of the Council's work. As a result, the business community plays a vital role in a wide variety of Council activities and has also come to be one of the organization's fastest-growing sources of financial support.

Deputy Secretary of the Treasury Robert M. Kimmitt discusses the Committee on Foreign Investment in the United States (CFIUS).

In addition to individual members who work in the private sector—who account for one-third of the total membership and more than half of those living in metropolitan New York—executives from more than 250 companies are involved in the Council's activities through the Corporate Program. The active engagement of this constituency helps to distinguish the Council from other think tanks, adding to its discussions the experience and knowledge of on-the-ground experts and real-world practitioners.

Executives of member companies and individual members in the private sector took part in over seventy events in New York and Washington, DC, including the C. Peter McColough Roundtable Series on International Economics, the McKinsey Executive Roundtable Series in International Economics, the Corporate Program Energy Roundtable, the China Roundtable, and the World Economic Update Series. Featured speakers included four past chairs of the Securities and Exchange Commission, European Central Bank President **Jean-Claude Trichet**, and Ambassador of Saudi Arabia to the United States **Prince Turki al-Faisal**.

A highlight of this past year was the Council's second annual Corporate Conference held March 9–10 in New York City. The conference explored the economic and political vulnerabilities in the global system through sessions on global energy supply, corporate governance and social responsibility, the economic threat of a flu pandemic, China, India, and Europe. The CEOs of Caterpillar, Electronic Data Systems, and Estée Lauder opened the conference with a lively panel discussion, and U.S. Trade Representative **Rob Portman** served as the event's key-

The second annual Corporate Conference explored the economic and political vulnerabilities in the global system.

note speaker. Building on the success of the previous year's inaugural conference, the event attracted participation from even more member companies and senior executives.

The Corporate Program also offered over thirty interactive conference calls with business and foreign policy specialists, including fellows from the Council's Maurice R. Greenberg Center for Geoeconomic Studies and other experts. Corporate members exchanged ideas with Council scholars in other settings as well, such as roundtable discussions, exclusive dinners and receptions, and private meetings. The deliberations of a Corporate working group on the role of the private sector in homeland security, directed by **Stephen E. Flynn**, the Jeane J. Kirkpatrick senior fellow for national security studies, culminated in the publication of a Council Special Report. The success of this working group is just one example of the business community's unique contribution to the Council's substantive work.

The high perceived value of the Council's Corporate Program is demonstrated by the number of companies increasing their investment in the program. This year, 20 percent of member companies moved to the Premium or President's Circle levels of membership, and 80 percent of new members joined the Council at these higher membership tiers. Through involvement at the top levels of membership, member companies reinforce their support of the Council's mission and expand their access to Council events, resources, and special opportunities.

Benefits of Corporate Membership

at the President's Circle Level ($50,000+)

- Invitations to two or three small, private dinners each year with world leaders.
- An annual presentation on a topic related to the member company's business by a member of the Council's research staff.
- A special invitation for a company executive to participate in at least one Council-sponsored high-level trip led by a member of the Council's leadership.
- A special invitation to the annual dinner for the Council's Board of Directors and International Advisory Board.
- The opportunity to designate two young executives as "Corporate Leaders" to participate in activities organized by the Council's Term Member Program.
- Designation of a Council staff member to serve as the principal liaison to help the member company derive maximum value from its membership.
- An invitation to an exclusive roundtable discussion with the Council's president.*
- Invitations to limited-seating events each year with leading figures in business and politics.*
- Invitations for company executives to attend more than seventy events each year in New York and Washington.*
- Participation in more than thirty interactive conference calls with Council research fellows and other experts.*
- Opportunities for a select group of executives to participate in small, in-depth study groups and roundtables.*
- Identification of Council research fellows as speakers for the company's board, policy committee, clients, or internal meetings.*
- Multiple subscriptions to *Foreign Affairs*.*
- Access to the Council's exclusive Corporate website.*
- Access to the Council's state-of-the-art reference services and library (by appointment).*
- Special member rates for rental of the renowned Harold Pratt House meeting facilities.*
- Prominent acknowledgment in Council literature.*

The President's Circle is the highest of the corporate membership levels. **Premium** membership ($25,000+) includes those benefits marked with an asterisk. For more information, contact the Corporate Program office at 212-434-9684.

Corporate Members

PRESIDENT'S CIRCLE

ALCOA Inc.
American Express Company
American International Group, Inc.
BP p.l.c.
Bridgewater Associates, Inc.
CA
Chevron Corporation
Citigroup
Cognizant Technology Solutions Corporation
ConocoPhillips Company
Drake Management LLC
DynCorp International
Exxon Mobil Corporation
Fortress Investment Group LLC
GlaxoSmithKline
Guardsmark LLC
H. J. Heinz Company
Investcorp International, Inc.
Kingdon Capital
Kohlberg Kravis Roberts & Co.
Lehman Brothers
The McGraw-Hill Companies
McKinsey & Company, Inc.
Merrill Lynch & Co., Inc.
Moody's Investors Service
Nike, Inc.
OppenheimerFunds, Inc.
Reliance Industries Limited
The Rohatyn Group
Toyota Motor North America, Inc.
U.S. Chamber of Commerce
Veritas Capital LLC

PREMIUM

Abbott Laboratories
ABC News
ACE Limited
AEA Investors Inc.
Airbus North America
Alleghany Corporation
Allen & Overy LLP
American Standard Companies
Apax Partners, Inc.
Apollo Management, LP
ARAMARK Corporation
Aramco Services Company
Archer Daniels Midland Company
Armor Holdings, Inc.
Arnhold and S. Bleichroeder Holdings, Inc.
Arrow Electronics, Inc.
A.T. Kearney, Inc.
Avaya Inc.
Baker, Nye Advisers, Inc.
Banco Mercantil
Bank of America
The Bank of New York
Barclays Capital
BASF Corporation
The Blackstone Group L.P.
BNP Paribas
The Boeing Company
Booz Allen Hamilton Inc.
Boston Properties, Inc.
Bristol-Myers Squibb Company
CALYON Corporate and Investment Bank
Canadian Imperial Bank of Commerce
Cantillon Capital Management LLC
Caxton Associates
CEMEX
The Chubb Corporation
Cisneros Group of Companies
CIT Group Inc.
The CNA Corporation
The Coca-Cola Company
Continental Properties
Corning Incorporated
Corsair Capital
Corus America Inc.
Credit Suisse
DaimlerChrysler Corporation
De Beers
Deere & Company
Deloitte.
Deutsche Bank AG
Devon Energy Corporation
Dresdner Bank AG
DTAP Capital Partners LLC
Electronic Data Systems Corporation
Eli Lilly and Company
Eni S.p.A.
Equinox Management Partners, L.P.
Estée Lauder Companies Inc.
Fannie Mae
Federal Express Corporation
Ford Motor Company
Freddie Mac
Future Pipe Industries, Inc.
Galt Industries Inc.
General Atlantic LLC
General Electric Company
General Maritime Corporation
The Goldman Sachs Group, Inc.
Grey Global Group Inc.
Halliburton-KBR
Hess Corporation
Hitachi, Ltd.
Houlihan Lokey Howard & Zukin
IBM Corporation
InsCap Management, LLC
Interpipe Inc.
IXIS Capital Markets
Jacobs Asset Management, LLC
J. H. Whitney Investment Management, LLC
Jones Day
JPMorgan Chase & Co.
Kleiner Perkins Caufield & Byers
Kometal GMBH Austria
KPMG LLP
Kuwait Petroleum Corporation
Lazard
Lockheed Martin Corporation
Loral Space & Communications Ltd.
Lucent Technologies Inc.
Lukoil Americas
Mannheim LLC
Marathon Oil Company
Marsh & McLennan Companies, Inc.
Marubeni America Corporation
Masthead Management Partners
Mayer, Brown, Rowe & Maw LLP
MBIA Insurance Corporation
MeadWestvaco Corporation
Merck & Co., Inc.

Council Senior Fellow Benn Steil (center) moderates a discussion with former Securities and Exchange Commission Chairmen (left to right) Richard C. Breeden, Arthur Levitt Jr., Harvey L. Pitt, and William H. Donaldson at a session of the McKinsey Executive Roundtable Series in International Economics.

Chairman of the Council Board Committee on Corporate Affairs Kenneth M. Duberstein, Michael H. Jordan, William P. Lauder, and James W. Owens speaking at the opening session of the Corporate Conference.

MetLife
Milbank, Tweed, Hadley & McCloy LLP
Mitsubishi International Corporation
Moore Capital Management LLC
Morgan Stanley
The Nasdaq Stock Market, Inc.
The News Corporation
New York Life International, Inc.
Northrop Grumman Corporation
NYSE Group, Inc.
Occidental Petroleum Corporation
The Olayan Group
Paul, Hastings, Janofksy & Walker
Paul, Weiss, Rifkind, Wharton & Garrison LLP
PepsiCo, Inc.
Pfizer Inc.
Phelps Dodge Corporation
Phillips-Van Heusen Corporation
Pitney Bowes Inc.
PricewaterhouseCoopers LLP
Prudential Financial, Inc.
Rho Capital Partners
Rothschild North America, Inc.
Sageview Capital
Sandalwood Securities, Inc.
Shell Oil Company
Sidley Austin LLP
Siemens Corporation
Sony Corporation of America
Soros Fund Management
Standard & Poor's
Standard Chartered Bank
Starwood Capital Group
Sullivan & Cromwell LLP
Swiss Re America Holding Corporation
Symbol Technologies, Inc.
Time Warner Inc.
Tishman Speyer Properties, Inc.
TOTAL S.A.
UBS
Union Pacific Corporation
United Technologies Corporation
U.S. Trust Corporation
Verizon Communications Inc.
Veronis Suhler Stevenson
Vinson & Elkins LLP
Visa International
Volkswagen of America, Inc.
Vornado Realty Trust
Wyeth
Wyoming Investment Corporation
Xerox Corporation
Young & Rubicam Inc.
Ziff Brothers Investments LLC

BASIC

AARP
Access Industries, Inc.
American Re Corporation
American Red Cross
Andrews Kurth LLP
Apple Core Hotels Inc.
Areva US
Arnold & Porter LLP
Artemis Advisors
Baker & Hostetler LLP
Baker Capital Corp.
The Baldwin-Gottschalk Group
Banca di Roma
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Banca Intesa S.p.A.
Barbour Griffith and Rogers
Barst & Mukamal LLP
Bloomberg L.P.
Bramwell Capital Management, Inc.
Brown Brothers Harriman & Co.
C & O Resources, Inc.
Claremont Capital Corporation
Cleary Gottlieb Steen & Hamilton LLP
The Consulate General of Japan
Control Risks Group
Covington & Burling
Craig Drill Capital Corporation
The Cross Country Group
Debevoise & Plimpton LLP
Ehrenkranz & Ehrenkranz LLP
Eisner LLP
First Atlantic Capital, Ltd.
French-American Chamber of Commerce
Gale International
GLG Inc.
Granite Associates LP
Hemispheric Partners
IC & A Inc.
Idemitsu Apollo Corporation
Integrated Finance Limited
Intellispace, Inc.
Interaudi Bank
Intracom S.A.
Invus Group, LLC
Japan Bank for International Cooperation
JETRO New York
Joukowsky Family Foundation
KS Management Corporation
Linklaters
Mark Partners
Marvin & Palmer Associates, Inc.
Medley Global Advisors
Mine Safety Appliances Company
Morgan, Lewis & Bockius LLP
Mutual of America
Oxford Analytica Inc.
PanAmSat Corporation
Peter Kimmelman Asset Management LLC
Pillsbury Winthrop Shaw Pittman LLP
POSCO America Corporation
Riverstone Holdings LLC
Rolls-Royce North America, Inc.
RWS Energy Services, Inc.
Saber Partners, LLC
Simpson Thacher & Bartlett LLP
Sperry Fund Management LLC
Thales North America, Inc.
Tiedemann Investment Group
Torys LLP
Transclick, Inc.
Tudor Investment Corporation
Turkish Industrialists' and Businessmen's Association
Warburg Pincus LLC
Watson Wyatt & Company
Weber Shandwick Worldwide
Wilpon Investors LLC
Zephyr Management, L.P.