The Chronicle

Newsletter of the Council on Foreign Relations — Summer 2017

America's Allies Confront Trump, in the New Foreign Affairs  Page 5
David M. Rubenstein Named New Chairman of the Board  Page 1
CFR Establishes Mary and David Boies Chair in U.S. Foreign Policy  Page 2
HBO Debuts VICE Documentary Based on Richard Haass’s Latest Book  Page 4

Plus  Amazon InfoGuide Nominated for an Emmy Award  Page 3
Experts in Climate Change, Russia, and Gender Join the Council  Page 8
GLOBAL COMMUNICATIONS AND MEDIA RELATIONS

Lisa Shields
Vice President
Iva Zoric
Managing Director
Anya Schmemann
Washington Director
Andrew Palladino
Deputy Director
Melinda Wuellner
Deputy Director
Dustin Kingsmill
Associate Director
Jenny Mallamo
Associate Director
Megan Daley
Assistant Director
Sabrina Khan
Assistant Director
Samantha Tartas
Assistant Director
Eugene Steinberg
Associate Editor

PUBLISHING

Patricia Dorff
Editorial Director
Elizabeth Dana
Production Editor
Erik Crouch
Associate Editor
Sumit Poudyal
Assistant Editor

Sherman Chu
Don Pollard
Sardari.com
Photography

OFFICERS

David M. Rubenstein
Chairman
Blair Effron
Vice Chairman
Jami Miscik
Vice Chairman
Richard N. Haass
President
Keith Olson
Executive Vice President and Chief Financial Officer
James M. Lindsay
Senior Vice President, Director of Studies, and Maurice R. Greenberg Chair
Nancy D. Bodurtha
Vice President, Meetings and Membership

Irina A. Faskianos
Vice President, National Program and Outreach
Suzanne E. Helm
Vice President, Philanthropy and Corporate Relations
Jan Mowder Hughes
Vice President, Human Resources and Administration
Caroline Netchvolodoff
Vice President, Education
Lisa Shields
Vice President, Global Communications and Media Relations
Jeffrey A. Reinke
Secretary of the Corporation

DIRECTORS

John P. Abizaid
Zoe Baird
Alan S. Blinder
Mary McNinns Boies
David G. Bradley
Nicholas Burns
Sylvia Mathews Burwell
Ashton B. Carter
Tony Coles
David M. Cote
Steven A. Denning
Blair Effron, Vice Chair
Laurence D. Fink
Timothy F. Geithner
James P. Gorman
Richard N. Haass (ex officio)
Stephen J. Hadley
J. Tomilson Hill

Susan Hockfield
Donna J. Hrinak
Shirley Ann Jackson
James Manyika
William H. McRaven
Jami Miscik, Vice Chair
Janet A. Napolitano
Eduardo J. Padrón
John Paulson
Richard L. Plepler
Ruth Porat
Laurene Powell Jobs
David M. Rubenstein, Chair
James G. Stavridis
Margaret G. Warner
Vin Weber
Daniel H. Yergin
Fareed Zakaria

HONORARY AND EMERITUS

Madeleine K. Albright
Martin S. Feldstein
Leslie H. Gelb
Maurice R. Greenberg

Carla A. Hills
Peter G. Peterson
Robert E. Rubin

Cover photo: Greek Prime Minister Alexis Tsipras, U.S. President Donald Trump, Hungarian Prime Minister Viktor Orban and Britain’s Prime Minister Theresa May pose for a photo during a NATO summit in Brussels, Belgium. (Jonathan Ernst/Reuters)
NEWS ABOUT CFR
David M. Rubenstein Named New Chairman of the Board 1
CFR Establishes Mary and David Boies Chair in U.S. Foreign Policy 2
Amazon InfoGuide Receives Emmy Nomination 3
CFR in Pop Culture 3
HBO Turns Haass’s World in Disarray Into VICE Documentary 4

FOREIGN AFFAIRS
America’s Allies Confront Trump, in the New Foreign Affairs 5
Four Decades of Climate Wars: A Foreign Affairs Anthology 7

FROM THE THINK TANK
New Experts in Climate Change, Russia, and Gender Join the Council 8
CFR Welcomes New Visiting Fellows 10
Experts in the News 13
New Tools Track Oil Price Vulnerability and Default Risk 14
Call for a New State Department Office to Work With U.S. States and Cities 15
How Women's Participation Can Help Grow the Global Economy 16

EVENTS
National Conference Looks to Future Foreign Policy Challenges 17
On the Record 18

Deadlines for Fellowship and Membership Applications 19
New Life and Term Members 20
CFR Board Names David M. Rubenstein New Chairman

David M. Rubenstein, cofounder and managing director of the private equity firm the Carlyle Group, has been named chairman of the Board of the Council on Foreign Relations. He succeeds both former U.S. Trade Representative Carla A. Hills, chairman and CEO of Hills & Company, and former U.S. Treasury Secretary Robert E. Rubin, who are concluding their ten-year terms as co-chairs.

Rubenstein, also chairman of Duke University, the Kennedy Center for the Performing Arts, and the Smithsonian Institution, has been a CFR member and a Board director for more than a decade, and has served as vice chairman since 2012. He also serves as chairman of CFR’s Global Board of Advisors and its capital campaign. Rubenstein is widely known for his “patriotic philanthropy” dedicated to preserving important historic documents, such as the Declaration of Independence, and to repairing the Washington Monument and the Lincoln Memorial.

“CFR is among the great American institutions, and I am extremely proud and honored to have been selected as chairman. This is a complicated and complex moment for both this country and the world, and the thoughtful, policy-relevant work of the Council and its scholars is needed more than ever,” said Rubenstein.

The Council has also named Jami Miscik, CEO and vice chairman of Kissinger Associates and former deputy director for intelligence at the Central Intelligence Agency, and Blair Effron, cofounder of the investment banking firm Centerview Partners, as vice chairs of the Board.

During their tenure, Hills and Rubin oversaw the expansion of CFR’s membership and operations nationally, particularly with the opening of the Washington, DC, office in 2009. Under their stewardship, the organization deepened its commitment to issues such as geoeconomics, global health, and global governance in cyberspace and other domains. CFR also transformed its ability to reach nontraditional audiences, including religious leaders, state and local officials, students, and educators. The Council has recognized Hills and Rubin’s years of service by naming them chairmen emeriti.

“David's broad experience, along with his deep appreciation of history, makes him uniquely suited to lead CFR as it heads into its second century,” said President Richard Haass. “The Board of Directors is united in its confidence that he will build on Carla and Bob’s impressive legacy, as well as that of Pete Peterson and David Rockefeller before them.”
CFR Establishes Mary and David Boies Chair in U.S. Foreign Policy

Mary McInnis Boies, CFR Board member and counsel to the law firm Boies, Schiller, and Flexner, and her husband David Boies, CFR member and chairman of the firm—along with the Starr International Foundation—have made gifts to support CFR’s ongoing work in foreign policy. In recognition of their generosity and dedication, the Council has established the Mary and David Boies Chair in U.S. Foreign Policy. The inaugural chair, Senior Fellow Philip H. Gordon, assumed the position on July 1. With nearly a decade of high-level experience in the White House and State Department—most recently as special assistant to the president and White House coordinator for the Middle East, North Africa, and the Gulf region in the Obama administration—Gordon will continue to focus his research on U.S. foreign policy toward the Middle East and Europe.

Mary and David Boies met forty years ago when they negotiated President Jimmy Carter and Senator Ted Kennedy’s airline deregulation legislation: Mary on behalf of the White House and David as chief council and staff director of the U.S. Senate Judiciary Committee. (They continue to debate its merits.) They have been married for thirty-five years and have two grown children.

“This significant gift from Mary and David Boies will enable the Council to better address existing and emerging challenges confronting U.S. foreign policy on issues ranging from Russia’s resurgence to instability in the Middle East,” said President Richard Haass. “It is an honor to have the Boies name associated with CFR and our hallmark David Rockefeller Studies Program in such a meaningful way.”

With this endowed gift, Mary and David Boies join a distinguished group of CFR members, including David Rockefeller, Peter G. Peterson, Maurice R. Greenberg, David M. Rubenstein, and Ira A. Lipman, whose gifts to the Studies Program have ensured that CFR scholars will continue to enrich the field of foreign policy with groundbreaking research and analysis well into the future. Mary Boies explained, “For nearly a century, CFR has distinguished itself as a reliable, nonpartisan source of foreign policy analysis and a leading generator of forward-looking ideas and recommendations. We are delighted that our gift will further expand the breadth of CFR programming and help to ensure that CFR remains at the forefront of the foreign policy debate for future generations.”
Amazon InfoGuide Is Nominated for an Emmy Award

“Deforestation in the Amazon,” an immersive explainer produced by CFR’s digital and editorial teams, has received an Emmy nomination for “Outstanding New Approaches” in the Current News category. The multimedia InfoGuide illustrates the consequences of the loss of over 300,000 square miles of forest cover in the past fifty years and describes the challenges to stopping accelerating deforestation.

“It’s a thrill to be recognized in this way,” said CFR.org Managing Editor Robert McMahon. “Our team was committed to exploring the complexities of this story with the best digital tools available.” This the fifth Emmy nomination for CFR.org. CFR.org has previously won three Emmy Awards. The awards will be presented on October 5 at Lincoln Center in New York City.

Explore the InfoGuide at www.cfr.org/Amazon.

CFR in Pop Culture


President Richard Haass’s latest book, A World in Disarray, made an appearance earlier this year in an episode of CBS’s political drama Madam Secretary when Henry McCord—portrayed by Tim Daly—the husband of the titular character, reads about the demise of global order before bedtime.

In the latest season of the Netflix drama House of Cards, the Council on Foreign Relations plays host to a fictional meeting on border security.
HBO Turns Haass’s *World in Disarray* Into a VICE Documentary

In the decades following World War II, the United States led the way in shaping the world order. But with the end of the Cold War, old alliances have fractured and new rivalries have arisen, resulting in a world increasingly in disarray, where weak states threaten global stability just as much as strong ones.

Inspired by President Richard Haass’s latest book, *A World in Disarray: American Foreign Policy and the Crisis of the Old Order*, a new documentary airing on HBO, *VICE Special Report: A World in Disarray*, explores the policies that have shaped this fraying order.

Opening with an interview with Haass, the special report also includes interviews with Condoleezza Rice, Tony Blair, Samantha Power, Ash Carter, and others. With over 3 million viewers already, it features never-before-seen footage from Syria, Ukraine, China, and South Korea, and first-hand accounts of ongoing humanitarian crises and political struggles in these and neighboring countries.

The special first debuted on July 21 and is available on HBO NOW, HBO GO, HBO On Demand and affiliate portals.

“Marrying signature VICE on-the-ground reporting with unique insights and explanations of how we got here, from the people who were actually there at the table, makes for a foreign policy wonk’s dream.”

—Shane Smith, VICE founder
“Perhaps no group has been more flummoxed by the Trump era than U.S. allies, who awoke last November to find Washington no longer interested in playing the game, let alone managing the team,” observes Editor Gideon Rose in his introduction to the September/October issue of Foreign Affairs.

Featuring leading experts on France, Germany, the United Kingdom, Japan, Australia, Canada, and Mexico, the issue’s cover package—“Trump and the Allies”—reports on how those countries are grappling with the new reality and offers advice about how they should proceed.

Highlights include:

Natalie Nougayrède, columnist for the Guardian, notes that “as [French President Emmanuel] Macron reflects on what he has called ‘the strategic void’ left by the United States’ retreat, he knows that he has no other option but to address Europe’s weaknesses if he wants France’s voice to matter. In other words, he must hedge against ‘America first’ by focusing on Europe first.”

Handelsblatt Global Magazine Executive Editor Stefan Theil advises German Chancellor Angela Merkel to strike a balance: “As difficult and unpredictable as Trump can be, Germany has no choice but to engage with him,” he writes. At the same time, he adds, “Germany must, to secure its own self-interest, play a more active role in maintaining the broader global order, especially when it comes to trade.”

David Goodhart, head of the demography, immigration, and integration unit at the British think tank Policy Exchange, considers the state of the special relationship between London and Washington: “Despite all the tension, there is nonetheless an element of theater in the current transatlantic rupture, with all sides using the crisis to advance their own agendas and narratives.”

Columbia University Professor Takako Hikotani calls for Japan to take advantage of any U.S. retreat from global leadership to more fully embrace the liberal democratic order, “which has always been critical to Japan’s success.” Going forward, she writes, “Tokyo cannot be preoccupied simply with managing Trump. It must also seek ways to play a greater role in its region and around the world.”

Exploring the sudden about-face in the United States’ approach to Mexico, CFR Nelson and David Rockefeller Senior Fellow for Latin America Studies and Director of the Civil Society, Markets, and Democracy Program Shannon K. O’Neil urges Mexican leaders to “ignore Trump’s petty insults, resist the temptation to act in kind, and put forward a positive agenda to more receptive audiences north of the border. If
Mexico can rise to the occasion, then the carefully cultivated friendship of the past quarter century can be not only salvaged but even deepened.”

The Toronto writer Jonathan Kay sees an opportunity for Canada: “The rise of Trump has made Canadians more conscious of the pluralistic values that inform their society and more full-throated in their defense of those values. In an unintended way, Trump has done much to give Canada the elevated international stature it has long craved.”

Lowy Institute Executive Director Michael Fullilove argues that “Australia must try to shape its environment, and contribute to Asia’s security and prosperity, at a time when it is less able to rely on its great and powerful friend,” the United States. “Australia is a beneficiary of the international order. From time to time, therefore, the country must serve in its bodyguard.”

Copenhagen Consensus Center President Bjorn Lomborg explains how to get the most bang for your buck when spending development money: “Cost-benefit analysis provides a powerful tool to see the true track records and potential benefits of the policy alternatives before us, helping more people live longer, healthier, better lives. The moral is simple: If you really want to make the world dance, don’t forget about the price tag.”

Hoover Institution Senior Fellow and author Niall Ferguson dispels the myths of the networked age: “The techno-utopians who conjure up dreams of a global community have every reason to dispense their Kool-Aid to the users whose data they so expertly mine. The unregulated oligopoly that runs Silicon Valley has done very well indeed from networking the world. The rest of us—the mere users of the networks they own—should treat their messianic visions with the skepticism they deserve.”

University of California, Los Angeles, Professor of Law Jon D. Michaels takes note of the Trump administration’s fear of a “deep state” of powerful and unelected bureaucrats allegedly pursuing a secret agenda, and concludes that “the White House is correct to perceive widespread resistance inside the government to many of its endeavors. But the same way the administration’s media problems come not from ‘fake news’ but simply from news, so its bureaucratic problems come not from an insidious, undemocratic ‘deep state’ but simply from the state.”

Boston University Professor Emeritus Andrew J. Bacevich makes the case for a nationalistic yet responsible foreign policy, explaining how to save the “America first” agenda from Trump: “The imperative now, amid the wreckage created by utopian globalism and the follies of Trump, is to think creatively about the predicaments that the United States faces. Stripped of their unfortunate historical associations and understood properly, many of the concerns and convictions that animated the original America First movement provide a sound point of departure for doing just that.”

Jeff Bergner, University of Virginia adjunct professor and former staff director of the U.S. Committee on Foreign Relations, examines Trump’s relations with Capitol Hill, observing the president “has proved a fast learner” with “an uncanny ability to pivot quickly,” and warns that “even if he continues to adjust to the rhythms of Congress, Trump will face greater challenges than many of his predecessors.”
Four Decades of Climate Wars: A *Foreign Affairs* Anthology

For several decades, experts have agonized over the potential consequences of man-made climate change. *Foreign Affairs* has closely followed the debates as scientific consensus and worry have grown.

“The Climate Wars” gathers highlights from *Foreign Affairs* since the beginning of the climate debates. Selections include:

“What Might Man-Induced Climate Change Mean?” by San Diego State University Professor of Biology Charles F. Cooper in 1978: “In both its spatial and temporal aspects, global climatic change stands almost alone among the world’s environmental problems. Many pollution and natural resource issues do not respect national boundaries, but the carbon dioxide question is unique in that regardless of how much sources may be localized, the atmospheric concentrations will be the same everywhere. It is likewise unique in that its impact will persist long after the sources are eliminated.”

“The Cost of Combating Global Warming” by University of Maryland Distinguished Professor of Economics and Public Affairs Thomas C. Schelling in 1997: “The need for greenhouse gas abatement cannot logically be separated from the developing world’s need for immediate economic improvement. The trade-off should be faced. It probably won’t be.”

“What to Do About Climate Change” by Resources for the Future Resident Scholar Ruth Greenspan Bell in 2006: “Focusing on capping emissions requires steadiness of purpose, imperviousness to the siren song of short-term interests, and the willingness to commit significant resources. But it is a realistic and effective strategy for fighting a problem that reaches deep into every economy. Harnessing the magic of the market and enlisting technology may become significant tools in combating climate change, but they will not work on their own. And like climate change itself, this sobering truth is best faced sooner rather than later.”

“City Century” by former New York City Mayor and Bloomberg LP Founder Michael R. Bloomberg in 2015: “No longer do mayors see the economy and the environment primarily as conflicting priorities. Instead, they view them as two sides of the same coin. That is why mayors have so enthusiastically embraced the challenge of tackling climate change as a means to economic growth.”

“Paris Isn’t Burning” by Harvard Kennedy School Senior Fellow Brian Deese in 2017: “The incentives for politicians to address climate change will only strengthen as more people, particularly in developing countries, leave poverty for the ranks of the middle class and gain access to information about how climate change is directly affecting their lives and livelihoods.”
Experts in Energy and Climate Change, Russia, and Gender and Human Rights Join CFR

The Council welcomes three fellows, Amy Myers Jaffe, James M. Goldgeier, and Caroline Bettinger-Lopez, to its David Rockefeller Studies Program. “The diverse knowledge areas of Amy, Jim, and Caroline are a reflection of the Council’s growing range and depth of expertise,” said President Richard Haass.

Amy Myers Jaffe joins as the David M. Rubenstein senior fellow for energy and the environment and director of the Program on Energy Security and Climate Change. At CFR, Jaffe’s research will focus on how technological innovation will transform the global energy system and affect international security, oil and gas geopolitics, and energy policy. She will also direct a roundtable series on energy and climate change.

Jaffe comes to the Council after serving as a senior advisor for energy and sustainability in the office of the chief investment officer of the University of California. She led research on corporate strategies in the oil and gas industry at the University of California, Davis, and investigated transportation fuel and climate strategies for the state of California. She was also a global fellow at the Wilson Center. Prior to joining the University of California, Jaffe was the founding director of the Energy Forum at the James A. Baker III Institute for Public Policy and the director of a CFR Task Force on strategic energy policy.

A former financial journalist, Jaffe is coauthor of Oil, Dollars, Debt and Crises: The Global Curse of Black Gold and coeditor of Natural Gas and Geopolitics: From 1970 to 2040. She has served as a lecturer at the University of California, Davis, Yale University, and Rice University. Jaffe received her BA from Princeton University.

James M. Goldgeier will join as a visiting senior fellow. A former director for Russian, Ukrainian, and Eurasian affairs on the National Security Council in the Bill Clinton administration and a former CFR Whitney H. Shepardson senior fellow, Goldgeier will conduct a roundtable series on Europe and Russia. He will research and write on the future of NATO and U.S.-Russia relations.

For the past six years, Goldgeier was dean of American University’s School of International Service, where he is currently a professor of international relations. He is also codirector of the Carnegie Corporation–funded Bridging the Gap initiative and a coeditor of the Bridging the Gap book series at Oxford University Press. For the past two years, he served as president of the Association of Professional Schools of International Affairs. Previously, he taught at George Washington University and Cornell University.
Goldgeier has held a number of other appointments, including Henry A. Kissinger chair at the Library of Congress, Edward Teller national fellow at the Hoover Institution, public policy scholar at the Wilson Center, and visiting fellow at the Brookings Institution. He has authored or coauthored four books, most recently *America Between the Wars: From 11/9 to 9/11* with Derek Chollet. He received his BA from Harvard University and his MA and PhD from the University of California, Berkeley.

Caroline Bettinger-Lopez joins as an adjunct senior fellow for women and foreign policy. She will research domestic and global responses to domestic violence, sexual assault, human trafficking, child marriage, and other forms of violence against women.

Bettinger-Lopez is currently a professor of clinical legal education and director of the Human Rights Clinic at the University of Miami School of Law. She recently completed a two-year term at the White House as an advisor on violence against women and senior advisor to then Vice President Joe Biden, where she helped develop the North American Working Group on Violence Against Indigenous Women.

She was previously a visiting associate clinical professor and acting director of the International Human Rights Clinic at the University of Chicago Law School. Bettinger-Lopez has served as the deputy director of the Human Rights Institute at Columbia Law School and as a Skadden fellow and staff attorney at the American Civil Liberties Union’s Women’s Rights Project. She earned her JD from Columbia Law School and her BA from the University of Michigan.

**CFR Scholars Update**

Varun Sivaram is now the Philip D. Reed fellow for science and technology.

Rachel Vogelstein, director of the Women and Foreign Policy program, is now also the Douglas Dillon senior fellow.

**Two New Companies Join the Corporate Program**

CFR welcomes two new corporate member companies: LionTree LLC, a boutique investment bank, and Stone Canyon Industries, a global industrial holding company. These new members join over 140 prominent companies that participate in the Council’s Corporate Program, which provides member-company executives with timely analysis on global issues and policy debates that affect their businesses.

For more information, please contact the Corporate Program at 212.434.9684 or corporate@cfr.org.
CFR Welcomes New Visiting Fellows

NEW YORK

National Intelligence Fellow—Michael P. Dempsey is the former acting director of national intelligence. In the three years prior to this assignment, he was the deputy director of national intelligence and President Barack Obama’s primary intelligence briefer. Dempsey began his intelligence career with the CIA in 1990, serving in a number of management and analytical positions, including as the director of the Office of Transnational Issues, director of the Office of African, Latin America, and Global Issues, and deputy associate director of CIA for military affairs. He also served as deputy CIA representative to the Joint Chiefs of Staff and was a director of Western Hemisphere affairs at the National Security Council. Prior to joining the CIA, Dempsey served for four years as an artillery officer in the U.S. Army’s 101st Airborne Division. He earned a BA in history from Siena College, an MA in diplomatic history from the State University of New York’s University at Albany, and an MIPP from Johns Hopkins University.

Edward R. Murrow Press Fellow—Janine di Giovanni has reported on war and conflict for nearly twenty-five years. Starting in the Balkans and continuing on to Africa and the Middle East, she has reported on violent conflicts for the Times of London, the New York Times, and Newsweek. Di Giovanni was one of the few foreigners to witness the fall of Grozny, Chechnya, as well as to report the siege of Sarajevo, the Rwandan genocide, and the fall of the Taliban. A former Middle East editor at Newsweek, she has published eight books, most recently The Morning They Came for Us: Dispatches from Syria. A recent Pakis fellow at Tufts University’s Fletcher School of Law and Diplomacy, Di Giovanni received a 2016 International Women’s Media Foundation’s Courage in Journalism Award. She has also won a National Magazine Award, two Amnesty International prizes, the Hay Prize for Prose, and Britain’s Granada Television What the Papers Say Foreign Correspondent of the Year, and was shortlisted for the Helen Bernstein Book Award for Excellence in Journalism.
Military Fellow—Colonel Daniel S. Morgan, U.S. Army, most recently commanded Joint Base Lewis-McChord's installation and infrastructure readiness in support of U.S. Air Force global airlift, special operations, and globally responsive and Pacific-focused Army land power. Previously, he served in Italy, Bosnia-Herzegovina, and Kosovo, 101st Airborne Division, and 10th Mountain Division. Morgan participated in multiple combat operations as a commander and operations officer at the company, battalion, brigade, and division levels in Afghanistan and Iraq. From 1998 to 2001, he served in the White House as an executive assistant to a presidential cabinet officer for the Office of National Drug Control Policy. Morgan is the coauthor of *Chasing the White Rabbit: Lessons from the Battlefield and the Boardroom*. He holds a BA in international affairs and an MA in national security strategic studies from Georgetown University, as well as an MS in security studies from the U.S. Army War College.

Military Fellow—Colonel Todd P. Simmons, U.S. Marine Corps, served as the commanding officer of the 22nd Marine Expeditionary Unit, a sea-based marine air ground task force that conducted operations and exercises throughout the U.S. Africa, European, and Central Commands. Previously, he commanded the 1st Battalion, 7th Marine Regiment. His staff assignments include service at the marine expeditionary force, U.S. Marine Corps headquarters, and International Security Assistance Force levels. Simmons holds MAs from the School of Advanced Military Studies and the National War College and is a graduate of Harvard Business School’s advanced management program.

Military Fellow—Captain Todd Trimpert, U.S. Coast Guard, most recently served as a sector commander on the southern Oregon coast. His previous assignments include serving twice with coast guard forces in Alaska and the U.S. Arctic and with the joint force at the U.S. European Command in Stuttgart, Germany. Trimpert has served as a national security fellow at the RAND Corporation. He graduated from international leader programs at the George C. Marshall Center and the Asia Pacific Center for Security Studies. He holds a BS from the U.S. Coast Guard Academy.

Military Fellow—Colonel George “Marty” Reynolds, U.S. Air Force, served as the commander of the 55th Wing, Offutt Air Force Base, Nebraska, where he was responsible for a seven thousand–member wing conducting intelligence, surveillance, and reconnaissance and electronic attack missions. His previous staff assignments included chief of Cyberspace Operations Division (J39), and director of staff of the 12th Air Force. Reynolds is a 2003 national recipient of the Arthur S. Flemming Award. He holds a BS from the U.S. Air Force Academy and from Pennsylvania State University, an MBA from Gonzaga University, an MA from George Washington University, and an MS from Air University.
Military Fellow—Captain Jeromy Williams, U.S. Navy, most recently commanded the Naval Special Warfare Development Group. He has led at the platoon, troop, squadron, and joint task force Brigade levels while serving in five geographic combatant commands. Williams’s staff assignments include the U.S. Special Operations Command, the Joint Special Operations Command, Special Operations Command Europe, and the Navy Personnel Command. He holds a BS from the U.S. Naval Academy and an MA from the Naval War College, where he was a distinguished graduate.

WASHINGTON, DC

International Affairs Fellow—Courtney Cooper is a career civil servant who most recently served on the National Security Council staff as director for Afghanistan, leading a range of U.S. policy efforts and advising senior White House officials on South Asia political issues. Since 2005, she has worked in various foreign policy roles within the government on international trade, economic development, and national security issues, including at the U.S. Embassy in Kabul. Cooper holds BAs in political science and international affairs from the University of Arizona and an MA in international affairs from George Washington University.

Stanton Nuclear Security Fellow—Patricia M. Kim specializes in international relations and diplomacy, with a focus on East Asia and China. She is currently writing a book that examines high-profile negotiations between the United States and China from the opening of their relations to present day. Her commentary has been featured in International Security, Foreign Affairs, and Foreign Policy, among others. Kim holds a BA in political science and Asian studies from the University of California, Berkeley, and a PhD in politics from Princeton University.

International Affairs Fellow—Laura Taylor-Kale most recently served as the deputy assistant secretary for manufacturing at the International Trade Administration under the U.S. Department of Commerce. Previously, she served as the senior advisor for policy and operations for the president and chief executive officer of the Overseas Private Investment Corporation, special assistant to the vice president for sustainable development at the World Bank, and as an advisor to the U.S. executive director at the World Bank. From 2003 to 2012, Taylor-Kale was a Foreign Service officer, during which time she was posted in Afghanistan, Ivory Coast, India, and the Bureau of Economics and Business Affairs. She has conducted research and worked at nonprofits in Senegal, Niger, and Burkina Faso. Taylor-Kale holds a BA in economics and anthropology from Smith College, an MPA with a concentration in demography and international economic development from Princeton University’s Woodrow Wilson School of Public and International Affairs, and an MBA in finance and management from New York University’s Stern School of Business.
Experts in the News

“Advisors from U.S. special operations forces helped establish these [Free Democratic Forces] training centers and now Syrian leaders are taking charge. One major source of concern—ethnic division. Foreign advisors have stressed the need for a force that reflects the Syrian population, both Kurd and Arab.”
—Senior Fellow for Women and Foreign Policy Gayle Tzemach Lemmon on PBS NewsHour on August 16

“If you make a threat toward North Korea, it’s important to also have a plan for following through in order to make good on the threat. And we’re really not at a stage where anyone wants to go down the road the president has suggested in terms of jumping into some kind of conflicts without having exhausted all available other options.”
—Senior Fellow for Korea Studies and Director of the Program on U.S.-Korea Policy Scott Snyder in an AP video on August 8

“Now India is a global leader, upholding [the Paris Climate Accord] at a time when the U.S. is stepping back. So, in a comparative sense, you do see an India stepping up to take on greater global leadership, where we might not have seen such an activist posture maybe ten years ago.”
—Senior Fellow for India, Pakistan, and South Asia Alyssa Ayres on BBC World News on June 26

“The 2001 [Authorization for Use of Military Force] continues to serve a very important legal purpose. But as time passes, it is becoming increasingly outdated. It does not provide clear legal authority to use force against terrorist groups that have been formed or expanded after the 9/11 attacks, such as ISIS.”
—Adjunct Senior Fellow for International and National Security Law John B. Bellinger III before the Senate Committee on Foreign Relations on June 20
New Tools Track Oil Price Vulnerability and Default Risk

Two new interactive tools from the Greenberg Center for Geoeconomic Studies highlight financial vulnerabilities in the global economy.

The external breakeven prices tracker, produced by Senior Fellow Brad W. Setser and Research Associate Cole Frank, assesses how prepared major oil-exporting economies are to cope with low oil prices by following these countries’ external break-even prices—the price of oil necessary for a country to balance its trade. In an accompanying discussion paper, Setser and Frank note that breakeven prices above the current oil price can signal future economic and political trouble, as they indicate that a country is drawing on its buffers while hoping for a rebound in the oil price. The tracker reveals that Saudi Arabia is no longer among the economies best prepared to manage a prolonged period of low oil prices. Russia and Iran, by contrast, are relatively better off with external breakeven prices below the current price of oil.

The sovereign risk tracker, produced by Senior Fellow and Director of International Economics Benn Steil, gauges the vulnerability of emerging markets to default on external debt. The tracker monitors movements in financial variables and assigns default risks on a scale of 1 (lowest) to 10 (highest). Venezuela and Greece top the list, being the only countries with a greater than 50 percent chance of default in the coming five years.


A worker adjusts a valve at an oil well operated by Venezuela’s state oil company. (Carlos Garcia Rawlins/Reuters)
Ayres Calls for a State Department Office to Work With U.S. States and Cities

“The rise of states and cities as independent global actors has introduced a new strand in diplomacy: governors, mayors, and local legislators who increasingly connect with their counterparts internationally,” writes Alyssa Ayres, senior fellow for India, Pakistan, and South Asia in a new Policy Innovation Memo. While in some countries the federal government coordinates with states and cities, in the United States, explains Ayres, “the State Department is not structured to fully support or leverage subnational diplomacy for ongoing federal priorities.”

To address this shortcoming, Ayres calls for the Donald J. Trump administration to establish a fully staffed office of subnational diplomacy within the State Department. She suggests that this “can be done through an executive order and the reallocation of positions from other offices within State” and would require only eight to ten staff. The office would have three primary functions:

- **Establishing an Information Bank.** “An information bank tracking the ongoing international pursuits of states and cities—trade delegations, sister-city linkages, and networks—will enhance coordination within the U.S. government and across local governments.”

- **Providing Support to Local Government Leaders.** “The second function should be advisory support for exchanges, including aiding American local governments with foreign delegations traveling to the United States and providing briefings and advice on meetings.”

- **Thinking Strategically to Advance National Goals.** “A State Department more linked to local U.S. governments would be better positioned to leverage those relationships in diplomatic priorities.”

In addition to allowing the State Department to coordinate better with states and cities on their growing linkages overseas, this reform would help states and cities advance their international priorities on issues as diverse as counterterrorism and climate change. “Without this reform, the State Department will remain an ad hoc responder just as state and local governments are increasing their international pursuits,” argues Ayres.

Read the full Policy Innovation Memo at www.cfr.org/subnationaldiplomacy.
Vogelstein and Tzemach Lemmon Explain How Women’s Participation Can Help Grow the Global Economy

“As nations struggle to emerge from a global economic slowdown, new strategies to jumpstart growth are sorely needed—and the economic potential of 50 percent of the world’s population can no longer be overlooked,” write Douglas Dillon Senior Fellow and Director of the Women and Foreign Policy Program Rachel Vogelstein and Senior Fellow for Women and Foreign Policy Gayle Tzemach Lemmon in a new discussion paper.

The authors explain that legal, structural, and cultural barriers are inhibiting women’s economic participation. Vogelstein and Tzemach Lemmon make six recommendations to the U.S. government:

- **Incentivize Legal And Policy Reform.** “Washington can address constraints on female workers and entrepreneurs through bilateral investment treaties and trade agreements.”
- **Increase Women’s Access to Capital and Financial Services.** By expanding its work through the Overseas Private Investment Corporation and by working with Women’s World Banking and partner banks to promote financial inclusion through mobile technology, the U.S. government can help narrow gender gaps in access to capital.
- **Create an Economic Inclusion Challenge Fund.** “The U.S. government should create a public-private fund to develop innovative approaches to improving women’s economic participation.”
- **Promote Technology and Innovation.** In addition to increasing investment in programs that support women’s entry into science, technology, engineering, and mathematics, the U.S government “should invest strategically in existing timesaving technologies for households in developing economies, including clean cookstoves, wells and pipe water, and electricity, and collaborate with the private sector to create and promote innovative approaches to reduce the burden of unpaid work on women and girls.”
- **Support Research and Data Collection.** “Women’s unpaid and informal work—which subsidize the global economy—are still largely absent from mainstream economic analysis. This has consequences, because what is not seen is not counted, and nobody invests in invisible things.”
- **Lead by Example.** Actions, including enforcement of U.S. antidiscrimination and equal pay laws, the development of a paid-family leave program, and many others can help the United States set an example for the rest of the world.

Read the discussion paper at www.cfr.org/inclusiveeconomies.
National Conference Looks to Future Foreign Policy Challenges

This June, over five hundred participants from across the country and around the world gathered in New York for two and a half days of foreign policy discussions and networking at the Council’s annual National Conference. U.S. Secretary of Commerce Wilbur L. Ross Jr. kicked off the conference with a discussion on U.S. trade policy and the domestic workforce. On Friday morning, Bloomberg LP and Philanthropies’ Michael R. Bloomberg and Inside Straight Strategies’ Carl Pope addressed the role of cities, businesses, and individuals in combating climate change. Later UN Secretary-General António Guterres discussed the United Nations’ changing global role with the BBC’s Laura Trevelyan.

Other highlights included an assessment of U.S.-Russia relations with Kissinger Associates’ Thomas Graham, former Assistant Secretary of State for European and Eurasian Affairs Victoria Nuland, and Georgetown University’s Angela E. Stent; a discussion on the rise of populism in Western democracies with Katherine J. Cramer of the University of Wisconsin–Madison’s American Enterprise Institute’s Nicholas Eberstadt, and Talking Points Memo’s John B. Judis; and a conversation on federalism and U.S. immigration enforcement with Migration Policy Institute’s Muzaffar Chishti, former Commissioner of U.S. Customs and Border Protection R. Gil Kerlikowske, and former Director of U.S. Immigration and Customs Enforcement Sarah R. Saldaña.

Designed for members living outside of New York and Washington, DC, the National Conference is underwritten by a grant in memory of Peter E. Haas from the Mimi and Peter Haas Fund. The Council is grateful to Mimi L. Haas for her continued support of the National Program, which holds regular meetings in ten cities.

The 2018 National Conference will be held in New York from June 14 to 16, and the third annual National Symposium will be held in Menlo Park, California, from December 14 to 15, 2017. For more information, contact Irina A. Faskianos, vice president for the National Program and Outreach, at 212.434.9465 or national@cfr.org.
On the Record

“People ask me sometimes, ‘Do you think you know what Vladimir Putin is thinking?’ I say the man says exactly what’s on his mind. . . . He has defined in an important respect success for Russia as thwarting the United States. It’s very hard to work with that motivation.”

—Ash Carter, director, Belfer Center, Harvard Kennedy School; former U.S. secretary of defense, on July 18

“If we don’t agree with each other about the situation in Yemen or about the situation in Syria, we can still work with each other in order to bring those situations to an end. We believe nobody is gaining from the continuation of the conflict in Yemen.”

—Mohammad Javad Zarif, minister of foreign affairs, Iran, on July 17

“There was a deliberate attack by Russia to influence our elections. There’s no question about that. . . . The question is how much of an impact, if any, they had on the election. But the mere fact they were trying, whether it’s [on a] Republican or Democrat, it’s an attack on our democracy, it’s an attack on America. And it needs to be responded with consequences.”

—Michael McCaul, U.S. representative (R-TX), on June 20

“Government has absolutely fallen short in supporting critical infrastructure in ways that are truly effective. When you look at the fact that the private sector owns 85 percent of critical infrastructure, when we look at cyber as a domain, cyber is the only domain where we’re asking private companies to defend themselves.”

—Kiersten Todt, president and managing partner, Liberty Group Ventures, LLC; former executive director, Presidential Commission on Enhancing National Cyber Security, on June 19
CFR Seeking 2018–2019 Fellowship Applicants

CFR is seeking strong applicants for the following 2018–2019 fellowship programs. These unique fellowships are geared for mid-to-senior career professionals focusing on international relations and afford fellows the opportunity to broaden their perspective of foreign affairs while placed in a policymaking or academic setting.

October 31, 2017 Deadline
- International Affairs Fellowship (IAF)
- IAF for Tenured International Relations Scholars
- IAF in Canada
- IAF in Japan
- IAF in International Economics

December 15, 2017, Deadline
- Stanton Nuclear Security Fellowship

Program details, eligibility requirements, and application deadlines can be found online at www.cfr.org/fellowships.

Next Membership Deadlines: November 1 and January 3

CFR relies on members to identify and nominate accomplished leaders in international affairs as candidates for membership. The next membership application deadline is November 1, 2017, and the term membership deadline for individuals between the ages of thirty and thirty-six is January 3, 2018.

If you know of strong candidates for membership, encourage them to contact Membership at 212.434.9456 or applications@cfr.org to initiate an application.

For more information, visit www.cfr.org/membership.
New Council Members
Elected June 2017

*All affiliations are current as of May 2017.

NEW YORK

Catherine Amirfar, Esq.¹
Debevoise & Plimpton LLP

Mr. John J. MacWilliams
Columbia University

WASHINGTON, DC, AREA

Ms. Elizabeth Andersen
American Bar Association

Mr. Ken Auletta
The New Yorker

Michael L. Marin, MD
Mount Sinai Health System

Ms. Nicole M. Bibbins Sedaca ¹
Georgetown University

Ms. Elmira Bayrasli ¹
Foreign Policy Interrupted

Mr. Leland Rhett Miller ¹
China Beige Book International

Mr. Andrew M. Borene
Office of the Director of National Intelligence

Mr. Michael V. Carlisle
Inkwell Management

Timothy H. Murphy, Esq.
Mastercard

Mr. Jonathan C. Korngold
General Atlantic LLC

WASHINGTON, DC, AREA

Dr. Elizabeth E. Cameron
Nuclear Threat Initiative

Colonel Liam S. Collins, USA
U.S. Military Academy

Ms. Susan Cohn Rockefeller
Musings Magazine

The Honorable John Campbell ¹
Council on Foreign Relations

Mr. Alberto Cribiore
Citigroup, Inc.

Mr. Daniel R. Russel
Asia Society

Jason L. Furman, PhD
Peterson Institute for International Economics

Ms. Catherine Engelbert
Deloitte.

Mr. Norman C. Selby ¹
Real Endpoints LLC

Dr. Gigi Kwik Gronvall ¹
Johns Hopkins University

Ms. Nili E.M. Gilbert ¹
Matarin Capital Management

Ms. Gayle K. Turk
CenturyLink Partners

The Honorable Michael A. Hammer
National Defense University

Mr. Jonathan C. Korngold
General Atlantic LLC

Ms. Heidi J. Ueberroth
Globicon
The Honorable Alice C. Hill  
*Hoover Institution*

Ms. Niloofar Razi Howe  
*RSA Security LLC*

Mrs. Melissa Ingber  
*Amazon*

The Honorable Frank Kendall III  
*Renaissance Strategic Advisors*

Mr. Mark A. Landler  
*New York Times*

Mr. Rory A. MacFarquhar  
*Peterson Institute for International Economics*

Mr. Jeffrey Prescott  
*Penn Biden Center for Diplomacy and Global Engagement*

Ms. Kathryn Roth-Douquet  
*Blue Star Families*

Ms. Lisa M. Schroeter  
*Dow Chemical Company*

The Honorable Evan J. Wallach  
*U.S. Court of Appeals for the Federal Circuit*

Mr. Evan D. Wolff  
*Crowell & Moring LLP*

Ms. Alexandra A. Wrage  
*TRACE International, Inc.*

Mr. Jeffrey D. Zients

Mr. Marco Alverà  
*Snam S.p.A*

Brigadier General Dana H. Born, USAF (Ret)  
*Harvard Kennedy School*

Mr. Ward Brehm  
*U.S. African Development Foundation*

Sarah Zukerman Daly, PhD  
*University of Notre Dame*

The Honorable Patrick Duddy  
*Duke University*

Professor Xiqiu Fu  
*China Aid*

Ms. Kathryn A. Hall  
*Hall Capital Partners LLC*

Mr. R. Gil Kerlikowske  
*Harvard Kennedy School*

Jonathan A. Laurence, PhD  
*Boston College*

Ms. Linda S. Lourie  
*Defense Innovation Unit Experimental*

Dr. Erez Manela  
*Harvard University*

Ms. Kathy Matsui  
*Goldman Sachs Japan Co. Ltd.*

Mr. Hendrik G. Meijer  
*Meijer Inc.*

Mr. Jaykumar A. Menon  
*Centre for International Sustainable Development Law*

Mr. William J.A. Miller  
*U.S. Special Operations Command*

Ms. Leigh Morgan  
*Bill & Melinda Gates Foundation*

Ms. Michelle Nunn  
*CARE USA*

Mr. Salil S. Pitroda  
*Trinity Lane Capital LLC*

Mr. Raj Shah  
*Defense Innovation Unit Experimental*

Baroness Joanna Shields  
*Government of the United Kingdom*

Mr. Jaspaul Singh  
*Fort Warren Capital Management LP*

Mr. Alex Stamos  
*Facebook*

Claire E. Sterk, PhD  
*Emory University*

Mr. David F. Swensen  
*Yale University*

Mr. Robert F. Wallace  
*Stanford Management Company*

Mr. Steven C. Wallace  
*Omanhene Cocoa Bean Company*

Henry H. Willis, PhD  
*RAND Corporation*

The Honorable Mark L. Wolf  
*U.S. District Court for the District of Massachusetts*

*T Former Term Member

F Current or Former Fellow
New Council Term Members

Elected June 2017

*All affiliations are current as of April 2017.

NEW YORK AREA

Mrs. Jenna Arnold
ORGANIZE

Mr. Patrick J. Brett
Citigroup, Inc.

Ms. Barbara P. Bush
Global Health Corps

Ms. Alexandra P. Cart
Madeira Global, LLC

Mr. Andrew N. Cedar
Long Ridge Equity Partners

Captain Jon P. Cheatwood, USA
U.S. Military Academy

Ms. Hagar Hajjar Chemali
Greenwich Media Strategies, LLC

Imran G. Chowdhury, PhD
Pace University

Ms. Abby Deift
The Goldman Sachs Group, Inc.

Ms. Vanessa Fajans-Turner
Avatar Alliance Foundation

Brooke M. Goldstein, Esq.
Lawfare Project

Scott Grinsell, Esq.
Wachtell, Lipton, Rosen & Katz

Mr. David A. Gura
Bloomberg

Mark P. Hannah, PhD
New York University

Ms. Tara Hariharan
NWI Management LP

Ms. Emilie Harkin
The Atlantic

Dr. Lindsay Hayden
Saint Mary’s Hospital

Ms. Annie Hazlehurst
Faridan

Ms. Kylie J. Holmes
U.S. Mission to the United Nations

Vincent Indelicato, Esq.
Proskauer Rose LLP

Mr. Jeremy M. Johnson
Andela

Ms. Jo Ling Kent
NBC News

Mr. Sina Kian
Blackstone

Mr. Joshua B.N. Lynn
Caspian Capital Advisors LLC

Ms. Kathryn Minshew
The Muse

Ms. Seema Mody
CNBC

Mr. Eli A. Nagler
Blackstone

Mr. Adekanbi Kayode Ogunro
Aion Holdings

Mr. Jeffrey J. Raider
Harry’s

Simran Jeet Singh, PhD
The Sikh Coalition

Mr. Andres Small
Partners Group

Jennifer B. Sokoler, Esq.
O’Melveny & Myers LLP
Marlene S. Spoerri, PhD
Independent Diplomat

Mr. Conor Tochilin
Centerbridge Partners, L.P.

Ms. Rachel E. Tulchin
Clinton Foundation

Captain Elizabeth S. Verardo,
USA
U.S. Military Academy

Mr. Joshua B. Warren
BlackRock

Rabbi Ethan Witkovsky
Park Avenue Synagogue

Mr. Alexander G. Yergin
Palantir Technologies

Ms. Katharine Zaleski
PowerToFly

WASHINGTON, DC, AREA

Mr. Vikrum D. Aiyer
U.S. Department of Commerce

Ms. Ginous Alford
U.S. Department of State

Ms. Alexandra Altman IAF
U.S. Department of the Treasury

Mrs. Kristen Soltis Anderson
Echelon Insights

The Honorable Sara M. Aviel
Office of Management and Budget

Ms. Sasha N. Baker
Office of Senator Elizabeth Warren

Major Daniel L. Bartlett,
USMCR
National Security Agency

Mr. Brendan P. Bechtel
Bechtel Group, Inc.

Ms. Abigail S. Bellows
U.S. Department of State

Ms. Jennifer S. Berlin
U.S. Department of Defense

Ms. Jamille Bigio
Council on Foreign Relations

Ms. Rebecca Linder Blachly
The Episcopal Church

Mr. Joshua S. Campbell
Federal Bureau of Investigation

Mr. Charles A. Carithers
Office of the Director of National Intelligence

Ms. Elizabeth Cartier
Sony Corporation of America

Lieutenant Commander Scott
Douglas Cheney-Peters, USNR
U.S. Department of State

Sumon S. Dantiki, Esq.
Federal Bureau of Investigation

Ms. Chandrima G.R. Das
United Nations Foundation

Ms. Casey L. Deering
U.S. Department of Energy

Christian R. Donath, PhD
U.S. Department of State

Ms. Camille Eiss
U.S. Department of State

Ms. Tim Daniel Feehan
U.S. Department of Defense

Matthew F. Ferraro, Esq.
WilmerHale

Mr. Robert A. Friedman
U.S. Mission to the United Nations

Ms. Aysha Ghadiali
U.S. Forest Service

Mr. Joshua J. Haecker
Predata

Major Jason T. Hansberger,
USAF
Joint Staff

Ms. Melinda A. Haring
Atlantic Council

Mr. Corey L. Harrison
U.S. Department of Defense

Ms. Jennifer Hendrixson White
U.S. House of Representatives

Ms. Elise Hu
National Public Radio

Ms. Sandrea Hwang
National Security Council

Mr. Eric A. Jacobstein
U.S. House of Representatives

Ms. Alla Jezmir
CCM Energy
Mr. Konstantin P. Kakaes
New America Foundation

Jeffrey I. Kessler, Esq.
WilmerHale

Major Lucas T. Kunce, USMC
Joint Staff

Ms. Allison K. Lombardo
U.S. Agency for International Development

Lieutenant Commander Michael C. Mabrey, USN
U.S. Navy

Mr. Thomas J. Mancinelli
Office of Senator Chris Coons

Mr. Joshua Marcuse
Office of the Secretary of Defense

Mr. Joseph D. McGeehin
Office of the U.S. Trade Representative

Mr. Alexander H. Mears
The Carlyle Group

Dr. Mahlet N. Mesfin
White House

Ms. Molly C. Montgomery
Office of the Vice President

Jacqueline M. Musiitwa, Esq.
Stratlink Global

Adam R. Pearlman, Esq.
U.S. Department of Defense

Mr. Eliot Pence
McLarty Associates

Colleen Elisabeth Popken, Esq.
Public International Law & Policy Group

Ms. Alka Pradhan
U.S. Department of Defense

Ms. Sabahat Qamar
Federal Deposit Insurance Corporation

Mr. Jonathan J. Rawlings
World Bank Group

Ms. Lisa Roman
White House

Heather Samuelson, Esq.
cdmillsGroup LLC

Mr. James-Michael Saxton-Ruiz
U.S. Department of State

Mrs. Katherine W.D. Simmons
Pew Research Center

Ms. Melanie M. Smith
U.S. Department of State

Ms. Camille A. Stewart
Deloitte.

Mr. Wallace Franklin Sturm III
U.S. Department of State

Ms. Dagmara K. Tchalakov
U.S. Department of State

Mr. Ryan M. Tully
U.S. Senate Select Committee on Intelligence

Mrs. Asma T. Uddin
Center for Islam and Religious Freedom

Mr. Dennis R. Vega
U.S. Department of State

Ms. Ariella R. Viehe IAIF
U.S. Department of Defense

Mr. Anthony Vitarelli
U.S. Department of the Treasury

Mr. Russell C. Wald
Stanford University

Mr. Brent Woolfork
Overseas Private Investment Corporation

Mr. William Wu
National Security Council

Mr. Ehsan Zaffar
U.S. Department of Homeland Security

NATIONAL

Mrs. Alana A. Ackerson
SIGNUM Investments LP

Mr. Jonathan T. Austin
U.S. Department of State

Ms. Joy Basu
The Rise Fund

Major Lukas B. Berg, USA
U.S. Military Academy

Allison Binns, PhD
Chevron Corporation

Elizabeth A. Bodine-Baron, PhD
RAND Corporation

Mr. McPharlin L. Broderick
Tellurian Investments
Major Chaveso Cook, USA
U.S. Army

Mrs. Laura Daniels
Global Public Policy Institute

Major Nathaniel B. Davis, USA
U.S. Military Academy

Professor Joseph L. Dieleman
University of Washington

R. David Edelman, DPhil
Massachusetts Institute of Technology

Mr. Jeohn J. Favors
Harvard Law School

Mr. Adam Ghetti
Ionic Security

Ms. Reva Goujon
Stratfor

The Honorable Cyrus Habib
State of Washington

Mr. Brian J. Haley
CBTX Capital

Major Matthew Hammerle,
USAF
U.S. Air Force

Mr. Peter E. Harrell
Center for a New
American Security

Ms. Adrienne A. Harris
National Economic Council

Ms. Brittan Heller
Anti-Defamation League

Lieutenant La'Shanda R. Holmes,
USCG
U.S. Coast Guard

Major Seth A. Johnston, USA
SHAPE

Lieutenant Commander
Katherine K. Jordan, USNR
Veterans Campaign

Professor Isaac B. Kardon
U.S. Naval War College

Ms. Jocelyn Kelly
Harvard Humanitarian Initiative

Ms. Jody Kelman
Lyft

Major Brian M. Kitching, USA
U.S. Army

Mr. Luke S. Larson
TASER International

Mr. Jeffrey D. Le
Office of Governor
Edmund G. Brown

Ms. Jessica E. Lessin
The Information

Mr. Ewan J. MacDougall
U.S. Department of State

Mr. David R. Martinez
U.S. Embassy, Bogota

Mr. David R. Werner, Esq.
State of Georgia

Mr. William Blaise Warren
Invesco Ltd.

Dr. Payam Mohseni
Harvard University

Scott Moore, DPhil
IAF
World Bank Group

Professor Dr. Neil Narang
IAF
University of California,
Santa Barbara

Stephen C. Nelson, PhD
Northwestern University

Lieutenant Ashley L. O'Keefe,
USN
U.S. Navy

Mrs. Patricia M. Patrick
Advent International

Mr. Jonathan S. Perelman
ICM Partners

Lieutenant Commander Alyson
S. Rose-Wood
Centers for Disease Control and Prevention

Mr. David Eric Sayers
U.S. Pacific Command

Staff Sergeant Darryl
Scarborough Jr., USA
State of Minnesota

Mr. Benjamin J. Spatz
Fletcher School of Law and
Diplomacy

IAF Former International Affairs Fellow
Current or Former Fellow