

COUNCIL *on*  
FOREIGN  
RELATIONS

# 2013–2014 Donor Listing

Gifts to the Annual Fund  
Operating Grants  
Endowment and Other Special Gifts



The Council on Foreign Relations receives charitable contributions from a variety of private sources, including its members, corporations, and foundations. As the premier foreign policy organization in the United States, CFR plays a leading role in contributing to the intellectual momentum that is needed to address a broad spectrum of current and emerging problems, and unrestricted gifts to the Annual Fund help ensure the organization's independence and nonpartisanship. Gifts to CFR are tax deductible to the full extent allowed by U.S. law and, in the case of individual members, are contributed over and above annual membership dues.

### ANNUAL FUND

Gifts to the Annual Fund account for more than 13 percent of the organization's operating budget each year. This critical unrestricted revenue provides support for the Council's meetings, research, website, and related activities. The Annual Fund surpassed \$8.4 million this year, with more than one-third of the membership participating. Our leadership group of Annual Fund benefactors, the Harold Pratt Associates (gifts from \$20,000 to \$49,999), had 153 members, and 69 members qualified as members of the Chairman's Circle with their gifts of \$50,000 or more. CFR is honored to acknowledge all of its members who supported the 2013–2014 Annual Fund in the list that follows. Many Council members leveraged their gifts by participating in matching gift programs, and sponsoring corporations and foundations are recognized here as well.

#### CHAIRMAN'S CIRCLE (\$50,000+)

Robert J. Abernethy  
Altman/Kazickas  
Foundation  
Mark A. Angelson  
Anonymous (2)  
Stanley S. Arkin  
Henry H. Arnhold  
Howard P. Berkowitz  
Jeffrey Bewkes  
Leon D. Black  
Mary McInnis Boies  
Peter L. Briger Jr.  
Jonathan E. Colby  
Howard E. Cox Jr.  
Steven A. Denning  
John Lindner Eastman  
Joel S. Ehrenkranz  
Laurence D. Fink  
Stephen C. Freidheim

Bart Friedman  
Stephen Friedman  
Mark T. Gallogly  
Michael E. Gellert  
Michael R. and  
Corinne P. Greenberg  
Foundation, Inc.  
Mimi and Peter Haas Fund  
James W. Harpel  
Joshua J. Harris  
Marlene Hess  
J. Tomilson Hill  
Shephard William Hill  
Frederick J. Iseman  
Orin S. Kramer  
Henry R. Kravis  
Leonard A. Lauder  
Daniel Loeb  
Tom F. Marsh  
The Craig and Susan  
McCaw Foundation  
John E. Merow  
Robert Millard  
Alexander Navab

Jan Nicholson  
John Paulson  
Peter G. Peterson  
Joseph L. Rice III  
Theodore Roosevelt IV  
Marshall Rose  
Jeffrey A. Rosen  
E. John Rosenwald Jr.  
David M. Rubenstein  
Robert E. Rubin  
Richard Salomon Family  
Foundation  
Satter Foundation  
Eric Schmidt  
Bernard L. Schwartz  
David L. Shuman  
Stanley S. Shuman  
Howard (Peter) G. Sloane  
Jerry I. Speyer  
Washington SyCip  
Steven A. Tananbaum  
Aso O. Tavitian  
Enzo Viscusi  
Kenneth L. Wallach

David B. Weinberg  
George W. Wellde Jr.  
Malcolm H. Wiener  
Robert G. Wilmers  
Ezra K. Zilkha  
James D. Zirin

#### HAROLD PRATT ASSOCIATES (\$20,000–\$49,999)

Richard Adkerson  
Allen R. Adler  
Dan Allen\*  
David Altshuler  
Anonymous (2)  
Leslie E. Bains  
Richard A. Bartlett  
Robert A. Belfer  
Austin M. Beutner  
Kenneth J. Bialkin  
John H. Biggs  
Hamid Biglari  
Edward Bleier/Dana  
Foundation

\*Term Member

†Deceased

Michael R. Bloomberg  
 Denis A. Bovin  
 David G. Bradley  
 Elizabeth R. Bramwell  
 Jim Breyer  
 Christopher W. Brody  
 Kenneth D. Brody  
 Frank Brosens  
 Roberto Buaron  
 Frank C. Carlucci  
 Robert Carswell  
 Timothy C. Collins  
 Berry R. Cox  
 Lester Crown  
 Michael A. Dal Bello  
 Kim G. Davis  
 Jamie Dimon  
 Robert C. Dinerstein  
 Daniel L. Doctoroff  
 William H. Donaldson  
 Charles W. Duncan Jr.  
 Blair Effron  
 Richard Elden  
 Hani K. Findakly  
 Mark Fisch  
 Alan H. Fleischmann  
 Ford Foundation  
 Barry S. Friedberg  
 Gail Furman  
 Bruce S. Gelb  
 Patrick A. Gerschel  
 G. S. Beckwith Gilbert  
 Thomas H. Glocer  
 Barbara Goldsmith  
 Peter M. Gottsegen  
 Evan G. Greenberg  
 Jeffrey W. Greenberg  
 Martin J. Gross  
 Agnes Gund  
 Joshua D. Harlan  
 Jane D. Hartley  
 William Alan Haseltine  
 Sandor M. Hau\*  
 Rita E. Hauser  
 Roger Hertog  
 William H. Heyman  
 Carla A. Hills  
 Yves-André Istel/Y. A. Istel  
 Foundation  
 Kenneth Jacobs  
 Morton L. Janklow  
 Nancy A. Jarvis

\*Term Member

†Deceased

Reuben Jeffery III  
 Alan Kent Jones  
 Ann F. Kaplan  
 Farooq Kathwari  
 Robert J. Katz  
 Henry Kaufman  
 Charles R. Kaye  
 John W. Kecker  
 Donald M. Kendall  
 Spencer H. Kim  
 Timothy M. Kingston  
 Seth A. Klarman  
 J. Christopher Kojima  
 Michael A. Kumin\*  
 Marc Lasry  
 John A. Levin  
 Troland S. Link  
 Kenneth Lipper  
 Leon Lowenstein  
 Foundation, Inc.  
 James A. Mai\*  
 Estate of Murrey Marder  
 Donald B. Marron  
 Edward J. Mathias  
 Patricia Ann McFate†  
 MDC/Richmond American  
 Homes Foundation  
 Sanjeev Mehra  
 Carol A. Melton  
 Robert B. Menschel  
 Heidi G. Miller  
 Ken Miller  
 Joel Moser  
 Michael H. Moskow  
 James Mossman  
 Robert J. Murray  
 Rodney W. Nichols  
 Morris W. Offit  
 Michael S. Ovitz  
 James W. Owens  
 Joseph R. Perella  
 Louis Perlmutter  
 Michael A. Peterson  
 Foundation  
 Lester Pollack  
 Penny S. Pritzker  
 Pritzker Foundation  
 Thomas L. Pulling  
 Steven L. Rattner  
 Frank Richardson  
 Stephen Robert  
 Daniel Rose  
 Elihu Rose  
 Joseph B. Rose  
 Robert Rosenkranz

John T. Ryan III  
 Kevin P. Ryan  
 Henry B. Schacht  
 Walter V. Shipley  
 Alan M. Silberstein  
 Jaspaal Singh\*  
 James B. Sitrick  
 Frederick W. Smith  
 Peter J. Solomon  
 Maurice Sonnenberg  
 Gillian Martin Sorensen  
 Joan E. Spero  
 Sy Sternberg  
 John J. Studzinski  
 Scott L. Swid  
 Diana L. Taylor  
 James S. Taylor  
 Maurice Tempelman  
 Anthony P. Terracciano  
 Lee B. Thomas Jr.  
 Andrew H. Tisch  
 Stephen J. Treadway  
 Antoine van Agtmael  
 Stephen R. Volk  
 George Vradenburg III  
 Robert C. Waggoner  
 Barbara Walters  
 Sanford I. Weill  
 Christina Weiss Lurie  
 Stanley A. Weiss  
 Anita V. Wien  
 Robert E. Wilhelm  
 Steven D. Winch  
 Winokur Family  
 Foundation, Inc.  
 Christian C. Yegen  
 William D. Zabel  
 Arshad R. Zakaria

*PATRONS*  
 (\$10,000-\$19,999)

Odeh F. Aburdene  
 Elizabeth Frawley Bagley  
 Samuel R. Berger  
 John P. Birkelund  
 Donald Blinken  
 Frank J. Caufield  
 Kenneth I. Chenault  
 Mayree Clark  
 D. Ronald Daniel  
 Paul J. Fribourg  
 Glenn H. Greenberg  
 Teresa Heinz Kerry  
 Kenneth A. Hersh  
 Ronnie Heyman

Donna J. Hrinak  
 Maria Hummer-Tuttle  
 Mahnaz Ispahani  
 Shirley Ann Jackson  
 Robert W. Johnson IV  
 Jonathan Keidan\*  
 Albert B. Knapp  
 William P. Lauder  
 Robert K. Lifton  
 Susan Lyne  
 Roman Martinez IV  
 Thomas D. McNeese\*  
 Willem Mesdag  
 Robert Mosbacher Jr.  
 Justin G. Muzinich\*  
 Hutham S. Olayan  
 Karen Parker Feld  
 Henry M. Paulson Jr.  
 Ruth Porat  
 Carmen M. Reinhart  
 Gerald Rosenfeld  
 May and Samuel Rudin  
 Family Foundation  
 Elliot J. Schrage  
 Stephen A. Schwarzman  
 Jean Kennedy Smith  
 George R. Stephanopoulos  
 Harold Tanner  
 Linda J. Vester  
 James D. Wolfensohn  
 Guy Patrick Wyser-Pratte  
 Mortimer B. Zuckerman

*FRIENDS*  
 (UP TO \$9,999)

Laura W. Abbot\*  
 A. Robert Abboud  
 John P. Abizaid  
 Mona Aboelnaga Kanaan  
 Elliott Abrams  
 Xanthe Ackerman\*  
 Jacqueline Adams  
 Marjorie A. Adams  
 Michael F. Adams  
 Clara L. Adams-Ender  
 Stephen J. Adler  
 Eric Aguiar  
 Alice P. Albright  
 Madeleine K. Albright  
 Michael H. Alderman  
 John R. Alexander  
 Jodie T. Allen  
 John R. Allen  
 Faheen Allibhoy\*  
 Michael A. Almond

Daniel Altman*	Adrian A. Basora	Richard S. Braddock	Colin G. Campbell
Jose E. Alvarez	Charles C. Battaglia	John Brademas	F. Gregory Campbell
Deborah S. Amos	Barry Bausano	Lewis M. Branscomb	Thomas J. Campbell
Manpreet S. Anand*	Randolph Baxter	Marcus W. Brauchli	William Gaston
Harold W. Andersen	Frank D. Bean	Henry R. Breck	Caperton III
Paul F. Anderson	Nancy J. Bearg	Ian A. Bremmer	Juan Carlos Cappello
Anonymous (3)	Douglas A. Beck	George W. Breslauer	Stephen A. Capus
Nancy A. Aossey	David Z. Beckler	Lawson Brigham	David A. Caputo
Mari C. Aponte	Gregory R. Bedrosian	Nancy G. Brinker	Lisa M. Caputo
Kwame A. Appiah	Richard E. Beeman	Paul D. Brister*	José A. Cárdenas
Francis J. Aquila	Burwell B. Bell III	Jenne K. Britell	John Carey
Cresencio S. Arcos	Steve Bell	Tom Brokaw	Joseph A. Cari Jr.
Michael H. Armacost	Thomas D. Bell Jr.	Edgar Bronfman Jr.	Neal D. Carlson*
Charles Michael Armstrong	Douglas J. Bennet	Rachel Bronson	William D. Carmichael
Nicole Arnaboldi	Douglas K. Bereuter	Carole L. Brookins	Albert Carnesale
Melinda S. Arons*	Joshua A. Berger	Charles N. Brower	Charles W. Carson Jr.
Bernard W. Aronson	Douglas Bergeron	Edith Brown Weiss	James H. Carter
Jonathan D. Aronson	John E. Berndt	Alice L. Brown	Gilbert F. Casellas
Carole Artigiani	Peter W. Bernstein	Binta N. Brown	Stephen D. Cashin
George E. Assousa	Robert L. Bernstein	Frederic J. Brown	The Cattarulla Fund of the
Holly G. Atkinson	Jan Berris	Harold Brown	Dallas Foundation
J. Brian Atwood	Melissa Bert	Katherine A. Brown	Richard E. Cavanagh
Michael B.	Catherine A. Bertini	Leon C. Brown	Ray C. Cave
Shtender-Auerbach*	Adam Beshara*	Neil R. Brown*	Chuckra Chai*
Paul S. Auerbach	Richard K. Betts	Richard P. Brown Jr.	Rekha Chalasani*
Jesse H. Ausubel	Anurima Bhargava*	David S. Browning	Reginald A. Chambers*
John E. Avery	Henry S. Bienen	Judith Bruce	Joyce Chang
H. Brandt Ayers	John C. Bierley	Greyson L. Bryan	Juju Chang
Alyssa Ayres	Linda Bilmes	John E. Bryson	Jonathan A. Chanis
Khalid Azim	James D. Bindenagel	Scott C. Buchanan*	Craig R. Charney
Donald A. Baer	Nicholas Burns Binkley	Mark E. Buchman	Steve Charnovitz
Zoë Baird	Cathleen P. Black	William Budinger	Robert Chartener
Amy R. Baker*	Stanley W. Black III	Steven Buffone	Antonia H. Chayes
Arnold Baker	Blair Blackwell*	Mary Brown Bullock	Terrence J. Checki
John R. Baker	Robert O. Blake	Stuart M. Bumpas	The Cheka Fund at the
Pauline H. Baker	Stephen Blank	Deborah K. Burand	Miami Foundation
Carol Baldwin Moody	Jeffrey L. Bleich	John A. Burgess	Kimball C. Chen
Gerald L. Baliles	Robert Jay Blendon	Patrick O. Burns	Lincoln C. Chen
Roberta Balstad	Alan S. Blinder	R. Nicholas Burns	Stephen A. Cheney
Haley Barbour	Kathy Finn Bloomgarden	Daniel F. Burton Jr.	Saj Cherian
Rye Barcott*	Richard C. Blum	Sylvia Mathews Burwell	Ellen Chesler
William G. Bardel	Mark Blumling*	Richard C. Bush III	Eric D. Chewning*
Teresa C. Barger	Katherine Boas*	John C. Bussey	Peter W. Chiarelli
Robert Barlick Jr.*	John A. Bohn	Paul W. Butler	Albert Cho*
Michael J. Barron	Landrum R. Bolling	Samuel C. Butler	Deepti Choubey*
Lisa B. Barry	Lee C. Bollinger	William J. Butler	Nazli Choucri
Thomas C. Barry	J. Dennis Bonney	Richard M. Buxbaum	Thomas J. Christensen
Charlene Barshefsky	Carter Booth	Myles B. Caggins III*	Bruce B. Churchill
Maria S. Bartiromo	David L. Boren	Dawn T. Calabia	Priscilla A. Clapp
Joseph W. Bartlett	John C. Botts	F. Christopher Calabia	Richard H. Clarida
Edith L. Bartley*	Devry S. Boughner*	William B. Caldwell IV	Susan J. Clark-Johnson
David A. Bartsch	Kay Boulware-Miller	Thomas M. Callaghy	Peter A. Clement
	Aryeh B. Bourkoff	Robert J. Callander	Donald K. Clifford Jr.
	Marshall M. Bouton	Michael A. Callen	Charles E. Cobb Jr.
	Spencer P. Boyer	David P. Calleo	Sue McCourt Cobb

\*Term Member

†Deceased

Barbara S. Cochran  
 C. Shelby Coffey III  
 Charles G. Cogan  
 William D. Cohan  
 Betsy Cohen  
 Herman J. Cohen  
 Jerome Alan Cohen  
 Elbridge A. Colby\*  
 Jonathan R. Cole  
 William T. Coleman Jr.  
 Julius E. Coles  
 Mark M. Collins Jr.  
 Nancy W. Collins  
 Susan M. Collins  
 Philip E. Comstock Jr.  
 William P. Connelly\*  
 John T. Connor Jr.  
 Jill M. Considine  
 Jill Conway  
 Charles Cook  
 Frances D. Cook  
 Goodwin Cooke  
 Kathleen B. Cooper  
 Bryan N. Corbett\*  
 Andrea M. Corcoran  
 Carole A. Corcoran  
 Suzanne Cott  
 William Courtney  
 Elizabeth M. Cousens  
 Peter F. Cowhey  
 Margaret E. Crahan  
 Alan Crain Jr.  
 Russell C. Crandall  
 Alexandra W. Creed  
 Marion V. Creekmore Jr.  
 Ann Crittenden  
 Adelaide M. Cromwell  
 Audrey K. Cronin  
 Mary S. Cross  
 Barbara Crossette  
 Michael M. Crow  
 Mariano-Florentino  
 Cuellar  
 Kenneth N. Cukier  
 Lee Cullum  
 Christine M. Cumming  
 James B. Cunningham  
 Nelson W. Cunningham  
 Walter J.P. Curley Jr.  
 Charles B. Curtis  
 Kenneth A. Cutshaw  
 W. Bowman Cutter

Nan Dale  
 William M. Daley  
 Dorinda G. Dallmeyer  
 James E. Dalton  
 Kenneth W. Dam  
 Marcia Wachs Dam  
 Lori F. Damrosch  
 William H. Danforth  
 Mark D. Danner  
 Thomas A. Daschle  
 Russell J. DaSilva  
 Danny David\*  
 Jack David  
 Janine A. Davidson  
 Florence A. Davis  
 Stephen B. Davis  
 Marion M. Dawson Carr  
 Horace G. Dawson Jr.  
 Drew S. Days III  
 Arnaud de Borchgrave  
 Inmaculada de Habsburgo  
 Carlos M. de la Cruz Sr.  
 Jose M. de Lasa  
 Joy A. de Menil  
 Jean-Christophe de Swaan  
 Edwin A. Deagle Jr.  
 Eli W. Debevoise II  
 F. Amanda DeBusk  
 Deborah A. DeCotis  
 Alfred C. DeCrane Jr.  
 Roxanne Decyk  
 Robert G. DeLaMater  
 Rust Macpherson Deming  
 Robert E. Denham  
 Kirby R. Dennis\*  
 David B. Denoon  
 Susan Dentzer  
 Phil E. DePoy  
 James V. Derrick Jr.  
 Vivian L. Derryck  
 Anand Desai\*  
 Patrick J. DeSouza  
 I. M. Destler  
 John Deutch  
 Shelley Deutch  
 C. Maury Devine  
 Larry J. Diamond  
 Norman D. Dicks  
 Valerie L. Dickson-Horton  
 Rita DiMartino  
 The DM Foundation  
 Paula J. Dobriansky  
 Reema Dodin\*  
 Robert H. Donaldson  
 Diana Lady Dougan

Jill Dougherty  
 Michael Douglas  
 Robert R. Douglass  
 Richard D. Downie  
 William H. Draper III  
 Richard S. Dreyfuss  
 Richard L. Drobnick  
 Richard A. Drucker  
 Sam Dryden  
 Kenneth M. Duberstein  
 Charles A. Duelfer  
 Althea L. Duersten  
 James H. Duffy  
 Tim Duggan  
 Peggy Dulany  
 Patrick A. Dunigan Fund of  
 the Dallas Foundation  
 Craig G. Dunkerley  
 Philip A. Dur  
 Patrick J. Durkin  
 James W. Dyer  
 Jesse Dylan  
 Ralph E. Eberhart  
 Howard L. Edwards  
 Robert H. Edwards  
 Robert H. Edwards Jr.  
 Jessica P. Einhorn  
 Robert J. Einhorn  
 Charles R. Eisendrath  
 Christopher C. Elders\*  
 Adam B. Ellick\*  
 Inger McCabe Elliott  
 James Reed Ellis  
 Ainslie T. Embree  
 John B. Emerson  
 David B. Ensor  
 Guy F. Erb  
 Richard D. Erb  
 Claude E. Erbsen  
 Dara F. Erck\*  
 Alexander T. Ercklentz  
 Andrew P. Erdmann  
 Daniel P. Erikson\*  
 Daniel C. Esty  
 Robert E. Fallon  
 Jonathan Foster Fanton  
 Amir Farokhi\*  
 Rafay H. Farooqui\*  
 Diana Farrell  
 Irina A. Faskianos  
 Mark Feinberg  
 Ava S. Feiner  
 Dianne Feinstein  
 Lee Feinstein  
 Gustave Feissel

Samuel H. Feist  
 Daniel F. Feldman  
 Martin S. Feldstein  
 Steven Feldstein\*  
 Donald Felix\*  
 Tim W. Ferguson  
 Jose W. Fernandez  
 Mario B. Ferrari\*  
 Antonio L. Ferré Ramirez  
 Hart Fessenden  
 Jennifer Field\*  
 Eugene V. Fife  
 Joseph A. Finder  
 The Cameron & Amy  
 Findlay Fund  
 Francis A. Finelli  
 Sheri L. Fink  
 Lawrence S. Finkelstein  
 Anne M. Finucane  
 Stanley Fischer  
 Julie Fisher  
 Todd Fisher  
 Mercedes C. Fitchett  
 John B. Fitzgibbons  
 Pamela Flaherty  
 Peter Flaherty  
 Phillip D. Fletcher  
 George J. Flynn  
 Stephen E. Flynn  
 James G. Foggo III  
 Ronald R. Fogleman  
 S. Robert Foley Jr.  
 Edward T. Foote II  
 William F. Foote  
 Kristin J. Forbes  
 Paul B. Ford Jr.  
 Andras T. Forgacs\*  
 Gail D. Fosler  
 Brenda L. Foster  
 Charles C. Foster  
 José A. Fourquet  
 Donald T. Fox  
 Nicole Davison Fox\*  
 Arminio Fraga Neto  
 Andrew D. Frank  
 Charles R. Frank Jr.  
 Barbara Hackman Franklin  
 William Emery Franklin  
 Constance J. Freeman  
 Dana H. Freyer  
 Benjamin M. Friedman  
 Fredrica S. Friedman  
 Jordana D. Friedman  
 Stephen J. Friedman  
 Wendy Frieman

\*Term Member

†Deceased

Michael B. Froman  
 David Fromkin  
 Alton Frye  
 Ann M. Fudge  
 William P. Fuller  
 Laurie Fulton  
 Richard M. Furlaud  
 Ellen V. Futter  
 James R. Gaines  
 Peter W. Galbraith  
 Alexander Gallo\*  
 Robert L. Gallucci  
 Sergio J. Galvis  
 Pamela B. Gann  
 John C. Gannon  
 Charles S. Ganoe  
 Richard N. Gardner  
 Laetitia Garriott  
 de Cayeux\*  
 Jeffrey E. Garten  
 F. Gregory Gause III  
 Catherine Gay  
 Helene D. Gayle  
 Philip O. Geier  
 Robert P. George  
 Peter Andrew Georgescu  
 Burton L. Gerber  
 Elliot F. Gerson  
 Ralph J. Gerson  
 Louis V. Gerstner Jr.  
 Foundation  
 Michael Getler  
 James Henry Giffen  
 Gordon D. Giffin  
 Bates Gill  
 Michael J. Gillette  
 Ruth B. Ginsburg  
 Walter D. Givhan  
 Norma Globerman  
 Carol Gluck  
 Frederick W. Gluck  
 Deborah Goldfarb\*  
 James M. Goldgeier  
 Guido Goldman  
 David L. Goldwyn  
 Shawn P. Golhar\*  
 Paul D. Golob  
 Allan E. Goodman  
 Matthew P. Goodman  
 Lisa E. Gordon-Hagerty  
 Jamie S. Gorelick  
 Noah Gottdiener

Rose E. Gottemoeller  
 Peter G. Gould  
 Robert E. Grady  
 Henry F. Graff  
 Thomas Graham Jr.  
 R. Scott Greathead  
 Robert S. Greenberger  
 Margot A. Greenman\*  
 Alan Greenspan  
 G. Jonathan Greenwald  
 Hugh D. Greenway  
 Vartan Gregorian  
 Wallace C. Gregson Jr.  
 Linda Griego  
 Itai Grinberg\*  
 Patrick W. Gross  
 Paul C. Grove  
 David Gruppo  
 Ella R. Gudwin  
 Galen J. Guengerich  
 Tressa Steffen Guenov  
 Robert D. Haas  
 Richard N. Haass  
 Merrill & Joe Hafner Fund  
 Christopher D. Hale\*  
 C. Barrows Hall  
 John P. Hall  
 Stephanie L. Hallett\*  
 James D. Halper  
 David R. Halperin  
 Edward K. Hamilton  
 Hugh G. Hamilton Jr.  
 D. Holly Hammonds  
 Scott M. Hand  
 Stephen Handelman  
 Scott Handler\*  
 Stephenie G. Handler\*  
 Herbert J. Hansell  
 Paraskeve Hantzopoulos  
 Edward J. Hardin  
 Katherine A. Hardin  
 Deborah A. Harding  
 D. Brooke Harlow\*  
 James A. Harmon  
 Jessica Harris\*  
 Jessica Harrison\*  
 William B. Harrison Jr.  
 Robert C. Hart  
 Arthur A. Hartman  
 Noosheen Hashemi  
 John R. Hauge  
 William L. Hauser  
 Theresa A. Havell  
 Margaret D. Hayes  
 Thomas B. Hayward

Sean M. Healey  
 Thomas P. Healy  
 Andrew P. Heaney  
 Charles B. Heck  
 J. Bryan Hehir  
 Charles A. Heimbold Jr.  
 Benjamin W. Heineman Jr.  
 Melvin L. Heineman  
 David W. Heleniak  
 Michael Helfer  
 Ricki T. Helfer  
 Scott Helfstein\*  
 John L. Helgeson  
 Richard M. Heller  
 Donald C. Hellmann  
 Suzanne E. Helm  
 Joseph J. Helman  
 Alan K. Henrikson  
 Peter B. Henry  
 Robert H. Henry  
 Roy A. Herberger Jr.  
 Laura S. Herman\*  
 Charles F. Hermann  
 Charles M. Herzfeld  
 Jessica A. Herzstein  
 Robert E. Herzstein  
 Robin D. Hessman  
 Sylvia A. Hewlett  
 Irvin Hicks  
 Robert F. Higgins  
 Joseph C. Hill  
 Pamela Hill  
 Jennifer Hillman  
 Ruth Hinerfeld  
 Rachel Hines  
 John L. Hirsch  
 Abigail M. Hirschhorn  
 Jim Hoagland  
 H. Lee Hobson  
 Susan Hockfield  
 Michael W. Hodin  
 Amoretta M. Hoeber  
 Malcolm I. Hoenlein  
 A. Michael Hoffman  
 Jeffrey N. Hogan  
 James F. Hoge Jr.  
 Warren Hoge  
 George R. Hoguet  
 Scott Holcomb  
 John L. Holden  
 Henry A. Holmes  
 John D. Holum  
 Gary N. Horlick  
 George R. Hornig  
 James Hornthal

Amory Houghton Jr.  
 Ernest M. Howell  
 Eugene J. Huang  
 Allan B. Hubbard  
 Robert Glenn Hubbard  
 Gary C. Hufbauer  
 Lynn N. Hughes  
 Timothy A. Hultquist  
 Hunt Consolidated, Inc./  
 Hunt Oil Company  
 William C. Hunter  
 Patricia S. Huntington  
 Joseph K. Hurd III  
 Sol Hurwitz  
 Andrew C. Huszar  
 Allen I. Hyman  
 Alberto Ibarguen  
 Adi Ignatius  
 David R. Ignatius  
 Bobby R. Inman  
 Maxine Isaacs  
 Steven L. Isenberg  
 Paul Jabber  
 Sarah Jackson  
 Francis J. James  
 Mark W. Janis  
 Aleksandra Janke\*  
 Merit E. Janow  
 Jane S. Jaquette  
 Anuradha T. Jayanti  
 James F. Jeffrey  
 Jennifer Joel\*  
 David E. Johnson  
 Jay L. Johnson  
 Karen H. Johnson  
 Thomas S. Johnson  
 Todd Johnson\*  
 Willene A. Johnson  
 Tom and Edwina Johnson  
 Family Foundation  
 James R. Jones  
 Kermit Jones\*  
 Peter M. Joost  
 Boris Alexis Jordan  
 Robert W. Jordan  
 Vernon E. Jordan Jr.  
 Richard A. Joseph  
 George A. Joulwan  
 Barbara T. Judge  
 John P. Jumper  
 Kenneth I. Juster  
 Robert P. Kadlec  
 Henry J. Kaiser Family  
 Foundation  
 Miranda M. Kaiser

\*Term Member

†Deceased

Thomas L. Kalaris  
 Jan H. Kalicki  
 Jorge H. Kamine\*  
 Howard Kaminsky  
 Virginia Ann Kamsky  
 Roger E. Kanet  
 Gaurav K. Kapadia\*  
 Gilbert Kaplan  
 Helene L. Kaplan  
 Mark N. Kaplan  
 Zachary Karabell  
 Kristian C. Karafa\*  
 Susan L. Karamanian  
 Adam Karol\*  
 Sherman E. Katz  
 Stanley N. Katz  
 Daniel J. Kaufman  
 Zachary D. Kaufman\*  
 Michael E. Kavoukjian  
 Dalia D. Kaye  
 David A. Kaye  
 Farhad Kazemi  
 Thomas H. Kean  
 Kevin H. Kelley  
 Paul X. Kelley  
 Peter B. Kellner  
 Alfred F. Kelly Jr.  
 Arthur L. Kelly  
 Frederick S. Kempe  
 Edward Kennedy Jr.  
 Joe Kennedy\*  
 Muhtar Kent  
 Philip I. Kent  
 Ann Z. Kerr  
 W. Carl Kester  
 Janet W. Ketcham  
 Arthur B. Keys Jr.  
 Andrew B. Kim  
 John Y. Kim\*  
 Robert M. Kimmitt  
 James V. Kimsey  
 William P. Kinane  
 Henry L. King  
 Richard I. Kirkland  
 John D. Kirkpatrick  
 Mary E. Kissel\*  
 Karin L. Kizer  
 Andrew D. Klaber\*  
 George Klein  
 Robert K. Knake\*  
 Edward S. Knight  
 Jessie J. Knight Jr.

Cindy E. Ko\*  
 Donald L. Kohn  
 Mahesh K. Kotecha  
 Steven Kotler  
 Roger M. Kubarych  
 Nancy Jo Kuenstner  
 Maria Teresa Kumar\*  
 Punita Kumar-Sinha  
 Geraldine S. Kunstadter  
 Jonathan S. Lachman\*  
 Edward Ladd  
 Mark P. Lagon  
 Denis Lamb  
 David M. Lampton  
 Robert W. Lane  
 Jonathan P. Lanken\*  
 Nicholas R. Lardy  
 Charles R. Larson†  
 Laura Heller Lauder  
 Paul A. Laudicina  
 Philip C. Lauinger Jr.  
 Jeffrey Laurenti  
 Richard D. Lawrence  
 Eugene K. Lawson  
 Tilden J. Le Melle  
 Lauren Leader Chivee\*  
 Roger S. Leeds  
 Paul M. Leggett\*  
 Robert Legvold  
 John F. Lehman  
 Marc E. Leland  
 Robert J. Lempert  
 Harold F. Lenfest  
 Alexander T. Lennon  
 William J. Lennox Jr.  
 Marcel J. Lettre II  
 Richard C. Levin  
 Mel Levine  
 Susan B. Levine  
 Arthur Levitt Jr.  
 Jay A. Levy  
 Leslie A. Lewin\*  
 Eric L. Lewis  
 Stephen R. Lewis Jr.  
 W. Walker Lewis  
 Glen S. Lewy  
 Dawn Liberi  
 Nancy A. Lieberman  
 Keith L. Lieberthal  
 Kenneth G. Lieberthal  
 Jonathan R. Liebman  
 Alexandra Linden\*  
 James M. Lindsay  
 Jonathan S. Linen  
 Ira A. Lipman

John Lipsky  
 Robert E. Litan  
 Robert G. Livingston  
 Dennis P. Lockhart  
 Jan M. Lodall  
 George C. Lodge  
 William J. Long  
 Mark Lopes\*  
 Bette B. Lord  
 Winston Lord  
 Linda K. Lorimer  
 Gilman Louie  
 William R. Louis  
 James G. Lowenstein  
 Price G. Lowenstein  
 Abraham F. Lowenthal  
 Glenn D. Lowry  
 Li Lu  
 Ross Lukatsevich\*  
 Greta J. Lundeberg\*  
 Bertil Lundqvist  
 Mark Lundstrom  
 Douglas E. Lute  
 Jane H. Lute  
 Princeton N. Lyman  
 Thomas F. Lynch III  
 Richard K. Lyons  
 Connie Y. Ma\*  
 Marcus B. Mabry  
 Charles F. MacCormack  
 Bruce W. MacDonald  
 Gary E. MacDougal  
 Ronita Macklin\*  
 Graham G. Macmillan III\*  
 Adel Mahmoud  
 Paul G. Mahoney  
 Thomas H. Mahoney IV  
 Charles S. Maier  
 Anna A. Makanju\*  
 John H. Makin  
 Michael Mandelbaum  
 Darius Mans  
 Louis G. Marchetti III\*  
 Steven J. Mariotti  
 Hans M. Mark  
 Rebecca P. Mark-Jusbasche  
 Andrew W. Marshall  
 Ray Marshall  
 Katherine Marshall  
 Kimberly J. Marten  
 Lynn M. Martin  
 Roman Martinez V\*  
 Michael T. Masin  
 Walter E. Massey  
 Carlton A. Masters

Richard H. Matzke  
 Jay Mazur  
 Sharon Kelly\*  
 Barry R. McCaffrey  
 Edward F. McCann II  
 John W. McCarter Jr.  
 Kathleen D. McCarthy  
 Robert L. McClure  
 Elizabeth J. McCormack  
 Richard T. McCormack  
 Debbie McCoy  
 Edward B. McEvoy\*  
 Alan H. McGowan  
 Donald F. McHenry  
 Morgan McKenney\*  
 Thomas F. McLarty III  
 John E. McLaughlin  
 Jon B. McLin  
 Dennis L. McNamara  
 Bruce W. McNamer  
 Thomas L. McNaughter  
 M. P. McPherson  
 Lawrence C. McQuade  
 E. Scott Mead  
 Walter Russell Mead  
 Adrienne Medawar  
 Mark C. Medish  
 Sharon I. Meers  
 Probir J. Mehta\*  
 Ved Mehta  
 Montgomery C. Meigs  
 Kellie A. Meiman  
 Eric D. Melby  
 Anish Melwani\*  
 Saul H. Mendlovitz  
 Lenny Mendonca  
 Rajan Menon  
 Claire S. Merkel  
 David A. Merkel  
 Theodor Meron  
 Ricardo A. Mestres Jr.  
 Harold J. Meyerman  
 Elizabeth Midgley  
 Gwendolyn Mikell  
 Edward L. Miles  
 Judith B. Milestone  
 Aaron D. Miller  
 Franklin C. Miller  
 Rodrick T. Miller\*  
 John A. Millington  
 Bradford Mills  
 Susan L. Mills  
 Daniel R. Mintz  
 Jami Miscik  
 J. C. Mixer\*

\*Term Member

†Deceased

Sherwood G. Moe  
 George D. Moffett  
 Ernest J. Moniz  
 William S. Moody  
 John N. Moore  
 Theodore H. Moran  
 Michael J. Morell  
 Jamie Morin  
 Richard L. Morningstar  
 Charles R. Morris  
 Frederic A. Morris  
 Edward L. Morse  
 Kenneth P. Morse  
 David H. Mortimer  
 Ambler H. Moss Jr.  
 Jeff Moss  
 Lucia Mouat  
 Homer E. Moyer Jr.  
 Margaret F. Mudd  
 Virginia A. Mulberger  
 David C. Mulford  
 George B. Munroe†  
 Ewell E. Murphy Jr.  
 Richard W. Murphy  
 Ian P. Murray  
 Richard B. Myers  
 Roger B. Myerson  
 Toby S. Myerson  
 Stephen A. Myrow  
 Nick Nash\*  
 James A. Nathan  
 Raffiq A. Nathoo  
 The Cellmer/Neal  
 Foundation Fund  
 Diana V. Negroponte  
 John D. Negroponte  
 Richard D. Nelson  
 Theodore N. Nemeroff\*  
 Lynn Nesbit  
 Stephanie G. Neuman  
 Norman P. Neureiter  
 Esther R. Newberg  
 Andre Newburg  
 Nancy S. Newcomb  
 M. Diana H. Newton  
 Thomas R. Nides  
 Rosemary N. Niehuss  
 Kenneth Nilsson  
 Matthew Nimetz  
 Burke F. Norton  
 Lynne D. Novack  
 Thomas E. Novotny

Jeffrey D. Nuechterlein  
 Sam Nunn  
 J. Benjamin H. Nye  
 Joseph S. Nye Jr.  
 David P. Oakley\*  
 James C. O'Brien  
 Merle Aiko Okawara  
 Jane T. Olson  
 Lyndon L. Olson Jr.  
 Ronald L. Olson  
 Joseph N. Onek  
 Michael F. Oppenheimer  
 Stephen A. Orlins  
 Norman J. Ornstein  
 Patrick J. O'Rourke  
 Pia M. Orrenius  
 Richard de J. Osborne  
 Evan L. Osnos\*  
 William A. Owens  
 Harold C. Pachios  
 Eduardo J. Padrón  
 George C. Paine II  
 Bruce L. Paisner  
 Matthew A. Palmer  
 Samuel J. Palmisano  
 Farah A. Pandith  
 Stewart J. Paperin  
 Scott E. Pardee  
 Herbert Pardes  
 C. Allen Parker  
 Elizabeth R. Parker  
 Michael C. Parks  
 B. L. Pascoe  
 Juliette M. Passer  
 R. H. Pate  
 Hugh T. Patrick  
 Jonathon Patricof\*  
 Susan E. Patricof  
 Ernest T. Patrikis  
 Nicholas J. Patterson\*  
 Patricia M. Patterson  
 Douglas L. Paul  
 Roland A. Paul  
 Steven Paulikas\*  
 Nicholas Biddle  
 Paumgarten  
 Federico F. Peña  
 Edward J. Perkins  
 Roswell B. Perkins  
 Barbara Perlmutter  
 June C. Perry  
 Robert C. Perry  
 Joseph E. Persico†  
 Mary Ann Peters  
 Michael P. Peters

David H. Petraeus  
 Peter J. Pettibone  
 Joseph F. Peyronnin  
 Steven B. Pfeiffer  
 Edmund S. Phelps  
 Kate Phillips-Barrasso\*  
 John v. H. Pierce  
 Lawrence W. Pierce  
 Andrew J. Pierre  
 Steven Pifer  
 Charles M. Pigott  
 Marnie S. Pillsbury  
 Jorge Plasencia\*  
 Alan A. Platt  
 Nicholas Platt  
 Sheila M. Platt  
 Richard L. Plepler  
 Jonathan Plutzik  
 Rutherford M. Poats  
 Richard W. Pogue  
 Gerald A. Pollack  
 Kenneth M. Pollack  
 Elizabeth Pond  
 Daniel Bruce Poneman  
 Marquita J. Pool-Eckert  
 Arturo C. Porzecanski  
 George H. Poste  
 Colin L. Powell  
 Dina H. Powell  
 Rick Powell  
 Robert C. Pozen  
 William H. Press  
 Joseph W. Prueher  
 Jeffrey F. Pryce  
 Donald J. Puchala  
 Robert H. Puckett  
 Edward L. Pulling  
 Robert D. Putnam  
 Adeel Qalbani\*  
 Lois E. Quam  
 Robert Quartel Jr.  
 Bruce Rabb  
 John Raisian  
 Sangeetha Ramaswamy\*  
 Simon Ramo  
 Sean Randolph  
 Clark T. Randt Jr.  
 Clyde E. Rankin III  
 Robin L. Raphael  
 Alan H. Rappaport  
 J. Thomas Ratchford  
 Richard Ravitch  
 Celina B. Realuyo  
 Charles B. Reed  
 Lucy F. Reed

James L. Regens  
 William M. Reichert  
 Leo R. Reif  
 William K. Reilly  
 William Michael Reisman  
 Thomas F. Remington  
 Charles B. Renfrew  
 Milbrey Rennie  
 Renate Rennie  
 Victor E. Renuart Jr.  
 John C. Reppert  
 Stephen H. Rhinesmith  
 Condoleezza Rice  
 Donald S. Rice  
 Paul G. Richards  
 William B. Richardson  
 William R. Richardson  
 Rozanne L. Ridgway  
 Gary E. Rieschel  
 Michael L. Riordan  
 Alice M. Rivlin  
 Nayla M. Rizk  
 Charles S. Robb  
 Rachel F. Robbins  
 Carl Robichaud\*  
 David Z. Robinson  
 James D. Robinson III  
 Janet L. Robinson  
 Olin C. Robison  
 David Rockefeller Jr.  
 John D. Rockefeller IV  
 Nicholas Rockefeller  
 Steven C. Rockefeller  
 Hays H. Rockwell  
 Bill Roedy  
 Riordan Roett  
 Edward M. Rogers Jr.  
 Joan B. Rohlfing  
 Alton D. Romig Jr.  
 Amy Rosen  
 Daniel H. Rosen  
 Robert L. Rosen  
 Mark B. Rosenberg  
 Peter R. Rosenblatt  
 Patricia L. Rosenfield  
 Jeffrey A. Rosensweig  
 Mitchell S. Rosenthal  
 Gary N. Ross  
 Charles O. Rossotti  
 Nicholas Rostow  
 Robert I. Rotberg  
 Stanley O. Roth  
 Gary Roughead  
 Edward L. Rowny  
 Nancy H. Rubin

\*Term Member

†Deceased



Philip C. Rudder  
 Robert M. Ruenitz  
 William A. Rugh  
 Ashish B. Rughwani\*  
 Daniel F. Runde  
 Missy Ryan\*  
 Philippe Sachs\*  
 Ahmed M. Saeed  
 Faraj Saghri  
 George R. Salem  
 William R. Salomon  
 Steven B. Sample  
 Francisco Sanchez  
 Miguel A. Sanchez  
 Alison B. Sander  
 Marlene Sanders  
 Stephen T. Sargeant  
 David Satcher  
 Harold H. Saunders  
 Mark Sawoski  
 Damian Schaible\*  
 Kori Schake  
 S. B. Schearer  
 Kate S. Schecter  
 Lawrence Scheinman  
 Thomas Schick  
 Leonard Schlesinger  
 Stephen C. Schlesinger  
 Kurt L. Schmoke  
 Rockwell A. Schnabel  
 Mark E. Schneider\*  
 Arthur Schneier  
 Douglas E. Schoen  
 Schuyler J. Schouten\*  
 Allison Schrager\*  
 Christopher M. Schroeder  
 Richard F. Schubert  
 Jill A. Schuker  
 Jonathan N. Schulhof\*  
 Lesley Schulhof\*  
 George D. Schwab  
 William W. Schwarzer  
 Stephen M. Schwebel  
 James E. Scitutto  
 Robert A. Scott  
 Brent Scowcroft  
 Timothy R. Scully  
 Jonathan E. Sears  
 Edward L. Seaton  
 James B. Seaton III  
 Kabir Sehgal\*  
 Frederick C. Seibold Jr.

Eugene A. Sekulow  
 Peter Seligmann  
 Holli A. Semetko  
 Frank W. Sesno  
 John E. Sexton  
 Jeffrey R. Shafer  
 Smita Shah\*  
 Andrew J. Shapiro  
 Isaac Shapiro  
 Jason T. Shaplen  
 Greg Sharenow\*  
 Daniel A. Sharp  
 Megan Shattuck\*  
 Kevin P. Sheehan  
 Eleanor B. Sheldon  
 Ronald K. Shelp  
 Sally A. Shelton-Colby  
 George H. Shenk  
 J. Michael Shepherd  
 Alan R. Sheriff  
 Benjamin B. Sherwood  
 Eric Shinseki  
 Donald W. Shriver Jr.  
 Colette Shulman  
 George P. Shultz  
 Mustafa Siddiqui\*  
 Brian D. Siegal\*  
 Mitchell D. Silber  
 Robert B. Silvers  
 Adele Simmons  
 Ruth Simmons  
 Denis F. Simon  
 Lincoln C. Singleton  
 Paul E. Skoczylas Jr.\*  
 David R. Slade  
 Anne-Marie Slaughter  
 Paul S. Slawson  
 Ann Brownell Sloane  
 Kathy Slobogin  
 Malcolm B. Smith  
 Richard M. Smith  
 W. Y. Smith  
 Jed C. Snyder  
 Richard P. Sobel  
 Dorothy M. Sobol  
 Julia Sobol\*  
 Andrew W. Solomon  
 Anne G. Solomon  
 Joshua N. Solomon  
 Richard H. Solomon  
 Sonenshine Partners LLC  
 Tara D. Sonenshine  
 Michael I. Sovern  
 Anna K. Spain\*  
 Joel C. Spangenberg\*

Scott M. Spangler  
 Debora L. Spar  
 Paul W. Speltz  
 A. Michael Spence  
 Matthew Spence  
 John Spencer  
 Joshua B. Spero  
 Carl Spielvogel  
 Ronald I. Spiers  
 J. Andrew Spindler  
 Alan Spoon  
 Jennifer B. Staats\*  
 Thomas W. Staley\*  
 Stephen Stamas  
 Joseph A. Stanislaw  
 Deirdre Stanley  
 James G. Stavridis  
 Ronald Steel  
 Paul E. Steiger  
 Elliot Stein  
 Joshua L. Steiner  
 Steven E. Steiner  
 Angela E. Stent  
 Charles R. Stevens  
 James W. Stevens  
 C. Evan Stewart  
 Donald M. Stewart  
 Gordon Stewart  
 Farah Stockman\*  
 Benjamin D. Stone\*  
 Shelly O. Stoneman\*  
 Patty Stonesifer  
 Elizabeth S. Stong  
 Marin J. Strmecki  
 Scott M. Stuart  
 Jeffrey L. Sturchio  
 Ezra N. Suleiman  
 Gordon R. Sullivan  
 John D. Sullivan  
 Michael Sulmeyer\*  
 Lawrence H. Summers  
 Cedric Suzman  
 Carl A. Swanson  
 James P. Sweeney\*  
 Brandon W. Sweitzer  
 Peter B. Swiers  
 William H. Taft IV  
 Nick Talwar\*  
 Peter Tarnoff  
 C. Bruce Tarter  
 Anne M. Tatlock  
 William Taubman  
 Ricardo S. Tavares  
 Ronald Temple  
 Jason Tepperman\*

Thomas C. Theobald  
 Franklin A. Thomas  
 Lydia W. Thomas  
 Marta Tienda  
 Paul E. Tierney Jr.  
 Ronald Tiersky  
 Igor V. Timofeyev\*  
 Sarah L. Timpson  
 Amina Tirana  
 Maynard J. Toll Jr.  
 Leonor A. Tomero\*  
 Graves Tompkins\*  
 Audrey R. Topping  
 Seymour Topping  
 Maria E. Torano  
 Jeanne M. Toungara  
 Frances F. Townsend  
 Stephen J. Trachtenberg  
 Eugene P. Trani  
 David Travers\*  
 Mark C. Treanor  
 Robert H. Trice Jr.  
 Nancy S. Truitt  
 David Trulio\*  
 Edwin M. Truman  
 H. Anton Tucher  
 Cornelius M. Ulman  
 Marybeth P. Ulrich  
 Phineas Upham\*  
 Victor A. Utgoff  
 Arturo A. Valenzuela  
 Ted Van Dyk  
 John Van Oudenaren  
 Carina K. Van Vliet\*  
 David E. Van Zandt  
 Elsie N. Vance  
 Marsha Vande Berg  
 William J. vanden Heuvel  
 Siddhartha M. Velandy\*  
 Ann M. Veneman  
 Paul Verbinnen  
 Toni G. Verstandig  
 Melanne S. Verveer  
 John W. Vessey  
 Alice S. Victor  
 Paul E. Viera Jr.  
 Burton L. Visotzky  
 Alberto Vitale  
 Mark V. Vlastic  
 Richard A. Voell  
 Jay M. Vogelsson  
 Paul A. Volcker  
 Carmen D. Votaw  
 Carl E. Vuono  
 Marshall I. Wais Jr.

\*Term Member

†Deceased

Jarett F. Wait  
John L. Walker  
Christopher R. Wall  
Anthony J. Walton  
Katherine T. Ward  
Margaret G. Warner  
William Watts†  
Vin Weber  
William H. Webster  
Leroy S. Wehrle  
George B. Weiksner  
Frank A. Weil  
Rebecca U. Weiner  
Sidney Weintraub†  
Antonio F. Weiss  
Charles Weiss Jr.  
Jasper A. Welch Jr.  
Susan R. Weld  
Curtis R. Welling  
Samuel F. Wells Jr.  
Allan Wendt  
Edwin J. Wesely  
Owen O. West  
David Westin  
Sherrie R. Westin  
Seth F. Wheeler\*  
Mary Jo White  
William H. White  
John C. Whitehead  
Christine T. Whitman  
Marina v. Whitman  
Craig R. Whitney  
Thomas L. Wilkerson  
Barry K. Williams  
Brian D. Williams  
Harold M. Williams  
William J. Williams Jr.  
Mason Willrich  
Don M. Wilson III  
Matthew A. Winkler  
Philip S. Winterer  
Laura Winters  
David A. Wirth  
Steven J. Wisch  
Anne A. Witkowsky  
Charles Wolf Jr.  
Robert Wolf  
Josh Wolfe\*  
Judy C. Woodruff  
Robert W. Woodruff  
R. James Woolsey  
Jacob J. Worenklein

Elizabeth W.  
Farman-Farmaian  
Samuel A. Worthington  
Cecil Wray  
Andrew Wylie  
Kenneth S. Yalowitz  
Tadataka Yamada  
Linda Tsao Yang  
Phoebe L. Yang  
Daniel Yankelovich  
Michael B. Yanney  
Kassia J. Yanosek\*  
David B. Yoffie  
Jaime E. Yordan  
Jed York\*  
Alice Young  
Nancy Young  
Philip W. Yun  
Shaarik H. Zafar  
Donald S. Zagoria  
Zeeshan Zaidi\*  
Fareed Zakaria  
Dov S. Zakheim  
Brett I.W. Zbar  
Philip D. Zelikow  
Nancy L. Zimpher  
Dorothy S. Zinberg  
Robert B. Zoellick  
Marvin Zonis  
Harriet Zuckerman  
Charles J. Zwick

\*Term Member

†Deceased

*OPERATING GRANTS AND ENDOWMENT,  
RESTRICTED AND SPECIAL GIFTS*

The Council on Foreign Relations is grateful to the many foundations, corporations, individuals, and other benefactors that have provided support for specific projects and initiatives this year. The David Rockefeller Studies Program, the Council's award-winning website CFR.org, the Meetings Program, and the National Program were just some beneficiaries of these gifts. Endowment gifts for fellowships, special lectures, symposia, and various named events ensure that these activities remain on the Council's agenda in perpetuity. The Council is pleased to recognize the following contributors of these special gifts.

*DAVID ROCKEFELLER  
STUDIES PROGRAM*

Alcoa Foundation  
Alliance for Global Good  
Anonymous  
Bank of Tokyo-Mitsubishi  
UFJ, Ltd.  
Les Baquiran  
Norman Benzaquen  
Bloomberg Philanthropies  
Bodman Foundation  
Mary McInnis Boies  
The Lynde and Harry  
Bradley Foundation, Inc.  
Carnegie Corporation  
of New York  
Consejo Mexicano  
de Hombres de  
Negocios, A. C.  
CrowdStrike  
Estate of Kathryn W. Davis  
Exxon Mobil Corporation  
Federation of Korean  
Industries  
Ford Foundation  
Roger Hertog  
Marlene Hess  
Hurford Foundation  
Hyundai Motor America  
Japan Foundation Center  
for Global Partnership  
Korea Foundation  
Korea International Trade  
Association  
Lisa and Michael Leffell  
Foundation  
John D. and Catherine T.  
MacArthur Foundation  
Mitsubishi International  
Corporation  
Mitsui USA Foundation  
Pioneer Natural Resources  
Company

Steven Price  
Randolph Foundation  
Robina Foundation  
David Rockefeller  
Rockefeller Brothers Fund  
Rockefeller Foundation  
Bernard and Irene Schwartz  
Foundation  
Paul Singer  
Alfred P. Sloan Foundation  
Smith Richardson  
Foundation, Inc.  
Stanton Foundation  
Starr Foundation  
Walter P. Stern  
Toyota Motor North  
America, Inc.  
United States-Japan  
Foundation

*CENTER FOR  
PREVENTIVE ACTION*

Patrick M. Byrne  
David L. Shuman  
John W. Vessey

*MIDDLE EAST PROGRAM*

Henry H. Arnhold  
Roberto Buaron  
Richard Elden  
Michael E. Gellert  
Mimi and Peter Haas Fund  
Ezra K. Zilkha

*HENRY A. KISSINGER  
SENIOR FELLOWSHIP  
FOR U.S. FOREIGN POLICY*

Anonymous  
Annette and Oscar  
de la Renta

*WOMEN AND FOREIGN  
POLICY PROGRAM*

*The following made gifts  
this year in support of the  
program's endowment:*

Joyce L. Moss  
Marissa C. Wesely  
*The following made gifts  
to support the program's  
annual operations:*  
Exxon Mobil Corporation  
Linda Gottlieb  
Paula Hawkins  
Lou Anne K. Jensen  
Susan Jonas  
Edith Langner  
Rose P. Lynch  
Janet C. McKinley  
Susan Nitze  
Marnie S. Pillsbury  
Barbara A. Taylor  
Patricia Weinbach

*FELLOWSHIP PROGRAM*

Asan Institute of Policy  
Studies  
Ford Foundation  
Hitachi, Ltd.  
NEA Foundation

*EDUCATION*

Eli and Edythe Broad  
Foundation  
Lumina Foundation for  
Education  
David M. Rubenstein

*DIVERSITY IN FOREIGN  
POLICY INITIATIVE*

Robina Foundation

*GENERAL OPERATING  
SUPPORT*

William and Flora Hewlett  
Foundation

*WASHINGTON PROGRAM*

David G. Bradley

*MEETINGS AND  
MEMBERSHIP PROGRAM*

Home Box Office  
Eduardo J. Padrón

*ARTHUR C. HELTON  
MEMORIAL LECTURE  
ENDOWMENT*

Ralston H. Deffenbaugh Jr.  
Jacqueline D. Gilbert  
Sheron Habif  
Marjorie Helton  
Pamela J. Krause  
Douglas A. Poles  
Mirell Walden  
Jennifer S. Whitaker

*STEPHEN M. KELLEN TERM  
MEMBER PROGRAM*

Anna-Maria & Stephen  
Kellen Foundation

*NATIONAL PROGRAM*

Mimi and Peter Haas Fund  
Marsha Vande Berg

*OUTREACH PROGRAM*

Ford Foundation

*FOREIGN AFFAIRS  
MAGAZINE*

Nicholas Eberstadt

*CFR.ORG*

Carnegie Corporation  
of New York

†Deceased

TECHNOLOGY  
INFRASTRUCTURE

Howard E. Cox

PRATT HOUSE  
ENDOWMENT

Starr Foundation

CFR RESERVE FUND

Marc Haas Foundation

RAPID RESPONSE FUND

Peter G. Peterson Fund

David M. Rubenstein

CORPORATE AND  
FOUNDATION  
MATCHING GIFTS

Aetna Foundation, Inc.

AIG Matching Grants  
Program

American Express  
Foundation

The Boeing Company  
Capital Group Companies  
Charitable Foundation

Carnegie Corporation of  
New York

Chevron Humankind  
Matching Gift Program

David and Lucile Packard  
Foundation

FMC Technologies, Inc.

GE Foundation

General Atlantic Service  
Company, LLC

Genworth Foundation

Goldman, Sachs & Co.  
Matching Gift Program

Henry Luce Foundation,  
Inc.

Illinois Tool Works  
Foundation

John D. and Catherine T.  
MacArthur Foundation

Kresge Foundation

Microsoft Matching Gifts  
Program

Open Society Foundations  
Pfizer Foundation Matching  
Gifts Program

QUALCOMM Foundation  
Matching Grant  
Program

†Deceased

Robert Wood Johnson  
Foundation

Rockefeller Foundation  
Matching Gift Program

Starr Foundation

Takeda Pharmaceuticals

Visa Matching Gift  
Program

Warburg Pincus  
Foundation

Williams Companies, Inc.

GIFTS-IN-KIND

*The Council is pleased to  
acknowledge the following  
individuals and companies  
that generously contributed  
in-kind gifts of goods or  
services this year.*

Laura W. Abbot

Aetna Life Insurance  
Company

Associated Press

Bel Ami Cafe

Bloomberg

David and Mary Boies

The Coca-Cola Company  
CrossFit Metropolis

Jack David

Energy Intelligence Group

Exhale Spa

Frick Collection

Bart Friedman and  
Wendy Stein

Fuse Pilates

Georgetown Running  
Company

Neal D. Goldman

Golf Club at Chelsea Piers

Google, Inc.

Harmless Harvest, Inc.

J. Tomilson and Janine Hill

Holly Harmon Health

JPMorgan Chase & Co.

Alexander Jutkowitz,  
Group SJR

Melanie Kirkpatrick

Jay Kriegel

Jodi Knauer

Reynold Levy

Lincoln Center for the  
Performing Arts, Inc.

Little Maestros

Richard Mallery

Mercer LLC

M. Diana H. Newton

Deven Parekh

Paul Pellicoro's DanceSport

PepsiCo, Inc.

Physique 57

Pure Yoga

Radiance Yoga Studio

Relationship Science

(RelSci)

RIDE DC, LLC

Theodore Roosevelt IV

Kevin Rosin

Lincoln C. Singleton

SoulCycle Holdings, LLC

Aso O. Tavitian

UnitedHealthcare—Oxford

U.S. Naval Base in Norfolk,  
Virginia

Veterinary Pet Insurance  
Company

Vida Fitness

Viverae, Inc.

VPI

Wayne State University

THE CFR LEGACY SOCIETY

*The CFR Legacy Society  
was established in 2004 to  
acknowledge those who have  
made the future vitality of the  
Council a part of their legacy.  
All those who confirm in writ-  
ing that they have included  
CFR in their wills or estate  
plans, or as a beneficiary of  
any other disposition of assets,  
are recognized as members  
of the CFR Legacy Society.  
The Council is grateful to the  
following individuals who  
have expressed their intention  
to provide for the Council's  
future in this manner.*

Robert J. Abernethy

Allen R. Adler

Robert A. Belfer

Edward Bleier

Christopher W. Brody

Margaret Cannella

Lee Cullum

James Fernandez

Peter G. Fitzpatrick

Stephen J. Fitzsimmons

Bart Friedman

Neal D. Goldman

Pranay Gupte

Richard N. Haass

Suzanne E. Helm

Joseph J. Helman

William H. Heyman

Nancy A. Jarvis

Kenneth I. Juster

Peter B. Kellner

Louis C. Lenzen

Thomas F. McLarty III

Thomas D. McNeese

Irene W. Meister

Scott L. Miller

Lucia Mouat

Winthrop R. Munyan

Mark Alexander Nichols

Rodney W. Nichols

John E. Osborn

Patricia M. Patterson

Moise Paul

Peter G. Peterson

David Rockefeller

Douglas E. Schoen

Daniel A. Sharp

Malcolm H. Wiener

*Note:* Donor lists are current as of  
September 8, 2014. Please contact  
Suzanne E. Helm, vice president,  
philanthropy and corporate relations,  
at [shelm@cfr.org](mailto:shelm@cfr.org) or 212.434.9781 to  
advise of any additions or corrections.

Council on Foreign Relations

58 East 68th Street  
New York, NY 10065  
tel 212.434.9400  
fax 212.434.9800

1777 F Street, NW  
Washington, DC 20006  
tel 202.509.8400  
fax 202.509.8490

*[www.cfr.org](http://www.cfr.org)*